

Equity in Knowledge LLC

A WYOMING LIMITED LIABILITY COMPANY

CONFIDENTIAL OFFERING MEMORANDUM

December 5, 2024

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**THIS IS NOT AN OFFER TO SELL OR A SOLICITATION OF AN OFFER TO BUY THE
NOTES DESCRIBED HEREIN IN ANY JURISDICTION TO ANY PERSON TO WHOM
IT IS UNLAWFUL TO MAKE SUCH AN OFFER OR SALE.**

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EXHIBITS

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IMPORTANT GENERAL CONSIDERATIONS

A prospective investor (an “**Investor**”) in Equity in Knowledge LLC, a Wyoming limited liability company (the “**LLC**”) should not construe the contents of this Confidential Offering Memorandum, as amended or restated from time to time (this “**Memorandum**”), as legal, tax or investment advice. If an Investor desires to invest in unsecured investment notes (the “**Notes**”) and agrees to become a noteholder of the Company (a “**Noteholder**”), such Investor will be required to make a representation to that effect. Each Investor should review the proposed investment and the legal, tax and other consequences thereof with its own professional advisors. The purchase of the Notes involves certain risks and conflicts of interest between the Company and its manager (the “**Manager**”). (See “**RISK FACTORS AND CONFLICTS OF INTEREST.**”) The Manager reserves the right to refuse any subscription for any or no reason.

In making an investment decision, an Investor must rely on its own examination of the Company and the terms of the offering of the Notes, including the merits and risks involved. Each Investor and its representative(s), if any, are invited to ask questions and obtain additional information from the Manager concerning the terms and conditions of the offering, the Company, and any other relevant matters to the extent the Manager possesses such information or can acquire it without unreasonable effort or expense.

Neither the U.S. Securities and Exchange Commission (the “**SEC**”) nor any state securities commission has approved or disapproved of this investment or passed upon the merits of participating in the Company, nor has the SEC or any state securities commission passed upon the adequacy or accuracy of this Memorandum. Any representation to the contrary is a criminal offense. The Manager anticipates that: (i) the offer and sale of the Notes will be exempt from registration under the Securities Act of 1933, as amended (the “**Securities Act**”) pursuant to an exemption provided by Rule 506(c) of Regulation D under Section 4(a)(2) of the Securities Act which allows the Fund to raise capital through general solicitation or general advertising, and will also be exempt from the various state securities laws and (ii) the Company will not be registered as an investment company under the Investment Company Act of 1940, as amended (the “**Investment Company Act**”) pursuant to an exemption provided by Section 3(c)(1) of the Investment Company Act. The Company is not registered as an investment adviser with the SEC or any state regulatory authority on the belief that it is exempt from such registration.

The offering of Notes may only be made by delivering a copy of this Memorandum to the person whose name appears on this Memorandum. The offering may be made only to Investors that qualify as “accredited investors” as that term is defined in Rule 501 of Regulation D under the Securities Act. This Memorandum may not be reproduced, either in whole or in part, without the prior express written consent of the Manager. By accepting delivery of this Memorandum, an Investor agrees not to reproduce or divulge its contents and, if an Investor does not purchase any Notes, to return this Memorandum to the Manager or destroy this Memorandum.

There is no public market for the Notes, nor is any expected to develop. Even if such a market develops, no resale or transfer of the Notes will be permitted except in accordance with the provisions of the Securities Act, the rules and regulations promulgated thereunder, any applicable state securities laws and the terms and conditions of the Note. Any transfer of a Note by a Noteholder, public or private, will require the consent of the Manager. Accordingly, if an Investor purchases a Note, it will be required to represent and warrant that it has read this Memorandum and is aware of and can afford the risks of an investment in the Company for the term of the Note. An Investor will also be required to represent that it is acquiring the Notes for its own account, for investment purposes only, and not with any intention to resell or transfer all or any part of the Notes. This investment is suitable for an Investor which has adequate means of providing for its current and future needs, has no need for liquidity in this investment and can afford to lose the entire amount of its investment.

Although this Memorandum contains summaries of certain terms of certain documents, an Investor should refer to the actual documents (copies of which are attached to this Memorandum or are available from the Manager) for complete information concerning the rights and obligations of the parties to each document. All summaries contained in this Memorandum are qualified in their entirety by the terms of the actual documents. No person has been authorized to make any representations or furnish any information with respect to the Company or the Notes, other than the representations and information set forth in this Memorandum or other documents or information furnished by the Manager upon request, as described above.

No rulings have been sought from the U.S. Internal Revenue Service (the “**IRS**”), or any state or other taxing authorities with respect to any tax matters discussed in this Memorandum. Each Investor is cautioned that the views contained in this Memorandum are subject to material qualifications as well as possible changes to, or revised interpretations of, applicable statutes and regulations by the IRS, the U.S. Congress, the courts or pursuant to other legislative or administrative action with respect to such existing tax statutes or regulations.

The information contained in this Memorandum is current only as of the date that appears on the cover page. Investors should not, under any circumstances, assume that there have not been any changes to the information included in this Memorandum.

CONFIDENTIALITY NOTICE

This Memorandum and the materials accompanying this Memorandum contain confidential, proprietary, and nonpublic information, relating to matters including, without limitation, investment strategies, financial information, and data (collectively, the “**Information**”), regarding the Company, its Portfolio Companies (as defined elsewhere in the Memorandum and their respective affiliates, including their officers, directors, members, partners, shareholders, managers, employees, agents and the Principal (as defined elsewhere in this Memorandum) or any entities owned or managed by the Principal (collectively, the “**Affiliates**”). Each recipient hereof agrees by accepting this Memorandum that the Information is of a confidential nature and that such recipient will treat the Information in a strictly confidential manner and that such recipient will not, directly or indirectly, disclose or permit such recipient’s affiliates to disclose any Information to any other person or entity, or reproduce the Information, in whole or in part, without the Manager’s prior written consent. The recipient of this Memorandum further agrees to use the

Information solely for the purpose of analyzing the desirability of a purchase of Notes of the Company and for no other purpose whatsoever. The recipient hereof agrees not to use the Information in any way that is harmful to or competitive with the Company and its Affiliates. The recipient of this Memorandum agrees to return this Memorandum and all related documentation if the recipient does not purchase Notes of the Company in this offering.

THESE ARE SPECULATIVE INVESTMENTS WHICH INVOLVE A HIGH DEGREE OF RISK. ONLY THOSE INVESTORS WHICH CAN BEAR THE LOSS OF THEIR ENTIRE INVESTMENT SHOULD INVEST IN THESE NOTES.

THIS OFFERING IS NOT UNDERWRITTEN. THE OFFERING PRICE HAS BEEN ARBITRARILY SET BY THE MANAGER. THERE CAN BE NO ASSURANCE THAT ANY OF THE NOTES WILL BE SOLD.

NASAA UNIFORM DISCLOSURE

IN MAKING AN INVESTMENT DECISION INVESTORS MUST RELY ON THEIR OWN EXAMINATION OF THE ISSUER AND THE TERMS OF THE OFFERING, INCLUDING THE MERITS AND RISKS INVOLVED. THESE NOTES HAVE NOT BEEN RECOMMENDED BY ANY FEDERAL OR STATE SECURITIES COMMISSION OR REGULATORY AUTHORITY. FURTHERMORE, THE FOREGOING AUTHORITIES HAVE NOT CONFIRMED THE ACCURACY OR DETERMINED THE ADEQUACY OF THIS DOCUMENT. ANY REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENSE.

THESE NOTES ARE SUBJECT TO RESTRICTIONS ON TRANSFERABILITY AND RESALE AND MAY NOT BE TRANSFERRED OR RESOLD EXCEPT AS PERMITTED UNDER THE SECURITIES ACT, AND THE APPLICABLE STATE SECURITIES LAWS, PURSUANT TO REGISTRATION OR EXEMPTION THEREFROM. INVESTORS SHOULD BE AWARE THAT THEY MAY BE REQUIRED TO BEAR THE FINANCIAL RISKS OF THIS INVESTMENT FOR AN INDEFINITE PERIOD OF TIME.

FLORIDA RESIDENTS:

IF SALES ARE MADE TO FIVE OR MORE PERSONS IN FLORIDA, AND YOU PURCHASE SECURITIES HEREUNDER, THEN YOU MAY VOID SUCH PURCHASE EITHER WITHIN THREE CALENDAR DAYS AFTER THE FIRST TENDER OF CONSIDERATION IS MADE BY YOU TO THE ISSUER, AN AGENT OF THE ISSUER, OR AN ESCROW AGENT OR WITHIN THREE CALENDAR DAYS AFTER THE AVAILABILITY OF THIS PRIVILEGE IS COMMUNICATED TO YOU, WHICHEVER OCCURS LATER.

PRIVACY NOTICE

Current regulations require financial institutions (including investment funds) to provide their investors with initial and annual privacy notices describing the institution's policies regarding the sharing of information about their investors. In connection with this requirement, we are providing this Privacy Notice to each of our Investors.

We do not disclose nonpublic personal information about our Investors or former Investors to third parties other than as described below.

We collect information about you (such as name, address, social security number, assets and income) from our discussions with you, from documents that you may deliver to us (such as subscription documents) and in the course of providing services to you. In order to service your account and effect your transactions, we may provide your personal information to our affiliates and to firms that assist us in servicing your account and have a need for such information, such as the Manager, administrator, auditors, legal counsel or accountants. We do not otherwise provide information about you to outside firms, organizations or individuals except as required or permitted by law. Any party that receives this information will use it only for the services required and as allowed by applicable law or regulation, and is not permitted to share or use this information for any other purpose.

SUMMARY OF OFFERING AND NOTE TERMS

The following summary is qualified in its entirety by the more detailed information contained elsewhere in this Confidential Offering Memorandum, as amended or restated from time to time (this “**Memorandum**”) and by the terms and conditions of unsecured investment notes (each, a “**Note**”) and other referenced documents. An Investor should read this entire Memorandum and the Note carefully before making any investment decision regarding the Company and should pay particular attention to the information under the heading “**RISK FACTORS AND CONFLICTS OF INTEREST.**” In addition, an Investor should consult its own advisors in order to understand fully, the consequences of an investment in the Company. Unless specifically noted otherwise, references throughout this Memorandum to the Company will include the Manager (as defined below) and any agent authorized to act on the Company’s behalf.

Company

Equity in Knowledge LLC (the “**Company**”) is a limited liability company organized in the state of Wyoming on February 5, 2024. The Company is a wholly owned subsidiary of Toolbox OS, Inc. (“**Toolbox OS**”), a Wyoming corporation that produces a shared business infrastructure in efforts to assist portfolio companies or subsidiaries in increasing review, earnings before income taxes, depreciation and amortization (“**EBITDA**”), and their valuation.

The Company, Toolbox OS and Portfolio Companies (as defined below) are not registered as an investment adviser with the SEC or any state regulatory authority on the belief that it is exempt from such registration.

Portfolio Companies

Toolbox OS as part of its diversification strategy and growth has invested in a number of private companies that are owned, operated, managed, or otherwise affiliated with entrepreneurs that have previously entered into an agreement with the Company and in which the Company is providing infrastructure under such agreement and in which the Company owns an equity interest (the “**Portfolio Companies**”). The Portfolio Companies may include companies that manage investment assets.

Affiliates

An affiliate with reference to the Company includes any of its Portfolio Companies and such entity’s officers, directors, members, partners, shareholders, managers, employees, agents and the Principal or any entities owned or managed by the Principal (collectively the “**Affiliates**”).

Manager

The Company has a single manager, Toolbox OS (the “**Manager**”). Toolbox OS has a Board of Directors (the “**Toolbox Board**”). The Toolbox Board has delegated management of its day-to-day operations to Gaydon Leavitt as chief executive officer (the “**Principal**”).

Additionally, Mr. Leavitt will oversee the operations, administrations, marketing, investment selection and/or positioning of the Company. Implementation of the Company's investment strategy and operations will be completed by the Principal and Affiliates.

Investment Strategy

The Company's investment strategy is to use proceeds from this offering to (i) acquire target companies (or a portion thereof) in the knowledge commerce industry, (ii) fund certain costs and expenses, and (iii) provide additional working capital for the Company and its Portfolio Companies as determined by the Manager in its sole and absolute discretion. The Company has not placed a limit on the amount of proceeds that it will allocate or use at a particular time or diversification, but will actively manage the proceeds from this offering and determine their ultimate use.

Pending deployment into target entities, the Company is authorized to in is to lend money through the issuance of one or more convertible debt agreements (the "**Borrower Notes**") to be issued by one or more affiliate or unaffiliated entities of Toolbox OS (each a "**Borrower**"). Borrower Notes will be used as follows: (i) to lend to one or more licensed gold brokerage companies for the purposes of funding buy-sell gold contracts (each, a "**Gold Broker**") (ii) owners/developers of real estate (each, a "**Real Estate Borrower**"), or (iii) execute commercial paper trading (each corporation issuing commercial paper, an "**Issuer**") and any expenses related thereto and for any business purpose.

This general summary does not constitute a complete description of how the proceeds of this offering may be deployed by the Company. The Manager is not restricted to any specific deployment or use strategy whatsoever. See "INVESTMENT PROGRAM."

Investment Risks

The Company's investment program is speculative and entails substantial risks, including, among others: dependency on key individuals, risks associated with investing in private equity, lending risks, default risks, concentration risk, litigation risk, and the risk that exit strategies from positions may be unavailable and have limited liquidity. An Investor should not invest in the Company unless: (i) it is fully able to bear the financial risks of its investment for an indefinite period of time; and (ii) it can sustain the loss of all or a significant part of its investment and any related realized or unrealized profits. An Investor could lose some or all of its investment in the Company. There can be no assurance that the investment objectives of the Company will be achieved or that the Company's investment strategy will be successful. Past results of the Company or its Affiliates (including the Principal) are not necessarily indicative of the future performance of the Company.

Diversification

The Company does not have fixed guidelines for diversification and may concentrate its investments in particular types of securities and may use different investment strategies depending on the Principal's and Portfolio Managers' assessment of the available investment opportunities.

Offering

Continuous Offering. The Company is offering two-year and three-year convertible debt agreements (the "**Notes**") through a private placement on a continuous basis to persons who are (i) "accredited investors" as that term is defined in Rule 501 of Regulation D promulgated under the Securities Act of 1933, as amended (the "**Securities Act**"). The Notes shall be non-transferable by holders of the Notes (each a "**Noteholder**" and collectively "**Noteholders**").

Issuance of Notes. The Notes will be issued on a best-efforts basis. Investors will invest a lump sum investment (the "**Loan Amount**") in the Company pursuant to the Subscription Documents (as defined below). Noteholders will receive monthly interest-only payments and a single lump sum payment equal to the Loan Amount and any accrued but unpaid interest upon maturity of the Notes (unless such Note is converted into common interests of the Company), which will be in preference to any distributions made to members of the Company ("**Members**"). Investors interested in purchasing the Notes should inform themselves as to the legal requirements within their own countries for the purchase of the Notes and any foreign exchange restrictions with which they must comply. The Company reserves the right to reject, either in whole or in part, subscriptions for the Notes, in its absolute discretion.

Unregistered Offering. There will be no public offering of Notes. The Company will rely upon an exemption from registration of the offering of the Notes under the Securities Act, provided by Section 4(a)(2) and Regulation D (including Rule 506(c), which allows the Fund to raise capital through general solicitation or general advertising, subject to verification documentation as set forth in the Subscription Documents (as defined below)) thereunder and from registration of the Company as an investment company under the Investment Company Act of 1940, as amended (the "**Investment Company Act**"). The availability to the Company of these exemptions will rely, in part, upon the nature of the Noteholders, as summarized below at "*Eligible Investors.*" In addition, the Company's reliance upon these exemptions will result in the Notes being subject to significant restrictions on transfer, as described at "*Transferability of Notes*" below.

Marketing Fees and Sales Charges. The Manager will not sell Notes through Financial Industry Regulatory Authority ("**FINRA**")

registered broker-dealers, placement agents or other persons, but reserves the right to upon notice to Investors.

Offering Terms

The offering of the Notes is subject to all terms, conditions and risk factors as set forth in this Memorandum, the Subscription Documents, a copy of which is attached hereto as **Exhibit A**, and the Notes, a copy of which is attached hereto as **Exhibit B**.

Minimum Investment; Initial Closing

The Loan Amount of the Note will be determined by the subscription amount of an Investor as set forth in the Subscription Documents. The minimum investment for Notes is \$50,000, provided that the Manager may, in its sole and absolute discretion, accept investment of lesser amounts. The maximum amount of investment by an Investor will be \$20,000,000.

Subscriptions are generally accepted as of the first day of each calendar month, although the Manager, in its sole and absolute discretion, will have the right to accept subscriptions to the Company at any time.

Notwithstanding the foregoing, the Company may have its first Closing (the “**Initial Closing**”) at any time as determined by the Manager in its sole and absolute discretion. For the purposes of this Memorandum, a “**Closing**” is the subscription for, and purchase of, the Notes issued by the Company and issuance of the Notes to Investors, pursuant to the Subscription Documents.

Term of Notes

The Notes will mature in two years or three years (as selected by each Investor) (in each case, the “**Maturity Date**”) from the date in which interest begins to accrue on the Note set forth on such Note (the “**Effective Date**”). The Company will not repay any Notes prior to the Maturity Date. Upon the Maturity Date, of any Notes purchased by an Investor, to the extent that the Company did not convert the Note into common interests of the Company, the Investor will have the opportunity to purchase, should this offering still be open, additional Notes with its proceeds received on the Maturity Date under the terms and conditions of the Notes at the time of purchase. The Company in its sole and absolute discretion shall have the authority to determine the Effective Date of any Note issued and its decision will be conclusive and final to such Investor.

Conversion Option

The Company, prior to a Note’s Maturity Date, may in its sole and absolute discretion convert the Loan Amount and all accrued, but unpaid interest (the “**Total Conversion Funds**”) into equity interest (common interests) in the Company (the “**Conversion Option**”). To the extent that a Payment Default (as defined below) or other Event of Default (as defined in the Note) looks imminent, the Company will provide written notice of its election to do so within ten (10) calendar

days at the Maturity Date (the “**Conversion Election Date**”). In the event the Company fails to exercise the Conversion Option by the Conversion Election Date, the Company’s Conversion Option shall be irrevocably forfeited. To the extent the Company exercises the Conversion Option, the Total Conversion Funds shall be used to purchase Company common interests at a price per share equal to the then-current price at which the Company is selling its common interests as of the date of the Noteholder’s receipt of written notice of the Company’s election to exercise the Conversion Option. By way of illustration, should the Investor loan the Company \$100,000 and the Company would elect to exercise the Conversion Option at the Maturity Date, elect to exercise the Conversion Option at the Maturity Date, the Total Conversion Funds shall be \$100,000 (assuming all monthly-only payment had been made). As an example conversion, to the extent that the Company is selling common interests at the time of conversion at \$0.68 per share, the Investor, now a Noteholder shall be entitled to use the Total Conversion Funds to acquire the Company’s common interests at a purchase price of \$0.68. Following the Company’s exercise of the Conversion Option, the Noteholder shall sign and deliver to the Company such subscription agreement, stock purchase agreement or related documentation as the Company may reasonably request in order to formally document Noteholder’s purchase of the Company’s common interests.

Interest Rate of Notes

Notes will accrue interest on the Loan Amount at either (i) 16% per annum for 2-year Notes, (ii) 18% per annum for 3-year Notes or (iii) 18% interest for 2-year Notes of \$500,000 or more or (iv) 20% interest for 3-year Notes of \$500,000 or more. Interest on the Notes shall be calculated on an annual basis beginning on the Effective Date and continuing until the Maturity Date. To the extent any federal or state law limits the interest rate that the Company may charge, the Company may reduce the interest rate on any affected Note to conform with such federal or state laws without the consent of the Noteholder.

Interest Payments

The Company shall pay to the Investor monthly interest-only payments with each such monthly interest-only payment being due and payable in full on each monthly anniversary of the Effective Date. Interest accrual shall be pro-rated for any partial months. If any monthly-only payment is not paid within ten (10) calendar days of the date such interest payment is due, no Payment Default shall occur. Instead, such past due interest amount shall accrue interest at the default interest rate of two percent (2%) per month and be due on the Maturity Date, unless paid sooner in the sole and absolute discretion of the Company.

**Loan Amount
Payments**

It is expected that Noteholders will receive a single balloon payment equal to the Loan Amount with any interest accrued, but not paid, in a single lump sum payment (the “**Balloon Payment**”) within ten (10) calendar days of the Maturity Date (the “**Note Payment Date**”). The Balloon Payment due will be made by wire or automated clearing house transfer (“**ACH**”) to the account(s) designated by the Investor in its Subscription Documents and on file with the Company as of the Maturity Date.

Payment Default

In the event that the Company fails to make the Balloon Payment by the Maturity Date and fails to cure such default by the Payment Default Cure Period (as defined below) (a “**Payment Default**”) or the Company becomes subject to bankruptcy or insolvency proceedings or other event of default outlined in the Note, the Noteholder shall be entitled receive additional interest in the amount of 2.00% per month on the outstanding Loan Amount and any accrued but unpaid interest until all Loan Amounts and accrued interest are paid in full (the “**Outstanding Balance**”). All payments made hereunder will be applied first to any interest accrued, but not paid interest, and then any remaining amount to the Loan Amount.

The Note provides that a Payment Default will not occur if the Company cures the Payment Default within ten (10) calendar days from the payment due date plus ten (10) calendar days (the “**Payment Default Cure Period**”) after receiving written notice from the Investor demanding cure of such default (each a “**Default Notice**”).

**Mandatory
Conversion**

In the event that the Outstanding Balance remains unpaid for a period of twelve months after the Maturity Date or Term Maturity Date (as applicable) (the “**Mandatory Conversion Date**”), the Company shall convert the Outstanding Balance into the Company’s common shares under the same terms and conditions as set forth under the Optional Conversion, except that for the purposes of calculating the number of the Company’s common shares to be purchased, Total Conversion Funds shall mean the Outstanding Balance at the time of conversion.

**Preferential Payment
of Notes**

The Noteholders will receive priority payments before any other distributions are made to the Members. However, the Company may pay Members distributions of profits prior to the satisfaction of all of the Company’s Notes. Such distributions may reduce the available funds to satisfy the Company obligations in the Notes.

How to Subscribe

In order to subscribe for the Notes, an Investor must complete the subscription agreement and purchaser questionnaire (the “**Subscription Documents**”) and return them to the Company. An Investor must pay 100% of its Loan Amount at the time of subscription. The date on which subscription is accepted is a “**Subscription Day**.”

Payment may be made in cash only, by wire transfer or ACH of immediately available funds. To ensure compliance with applicable laws, regulations and other requirements relating to money laundering, the Company may require additional information to verify the identity of any person who subscribes for Notes in the Company.

Eligible Investors

In order to invest in the Company, an Investor must meet certain minimum eligibility requirements, including qualifying as “accredited investor” as that term is defined in Rule 501 of Regulation D promulgated under the Securities Act. The Subscription Documents set forth in detail the definition of an accredited investor. As a prerequisite to being accepted as a Noteholder and being permitted to purchase Notes, an Investor must complete the appropriate representations in the Subscription Documents to represent to the Company that it is an accredited investor. Further, an Investor must agree to provide any documentation requested by the Company to verify that the Investor meets one of the definitions of an “accredited investor.” The Company may reject any Investor’s subscription for any reason.

Additionally, the Company will require that the Investor and its shareholders, members, managers, partners, trustees or any other “covered persons” (as defined in Rule 506(d) of Regulation D of the Securities Act), are not currently subject to, or involved in, a “disqualifying event” as defined in Rule 506(d) of Regulation D of the Securities Act (a “**Bad Actor Event**”), and they have not been subject to or involved in a Bad Actor Event within the ten years preceding the Subscription Day. Further, a Noteholder will be required to notify the Company in the event that such Noteholder becomes subject to a Bad Actor Event within thirty (30) calendar days of obtaining such knowledge.

While it is unlikely that the definitions will change from the time the Investor receives a copy of this Memorandum and the time the Investor submits the Subscription Documents to the Company, there is always a possibility of changes in the law. Investors are therefore encouraged to review Rule 501 of Regulation D under the Securities Act to confirm that they meet the then-current definition of “accredited investor” (See 17 CFR § 230.501.).

The eligibility standards referred to in this Memorandum represent minimum eligibility requirements for Investors seeking to invest in the Company. The fact that an Investor satisfies the minimum standards outlined in this Memorandum and in Rule 501 of Regulation D under the Securities Act does not necessarily mean that the Notes are a suitable investment for that Investor. The Company does not make determinations of suitability. The Manager will review an Investor’s Subscription Documents and only accept those Investors for which it is

determined that an investment in the Company is consistent with such Investors' investment objectives, goals, risk tolerance, etc. However, the risk of determining whether Notes are suitable for the Investor remains entirely with the Investor.

**ERISA and Other
Employee Benefit
Plans and Accounts**

Pension, profit-sharing, or other employee benefit plans that are subject to Title I of the Employee Retirement Income Security Act of 1974, as amended ("**ERISA**"), individual retirement accounts, Keogh Plans and other plans covered by Section 4975 of the Internal Revenue Code of 1986, as amended (the "**Code**"), and entities deemed to hold the plan assets of each of the foregoing (each a "**Benefit Plan Investor**"), governmental plans, foreign employee benefit plans and certain church plans not subject to ERISA (such plans which are not Benefit Plan Investors are referred to herein as "**Other Benefit Plans**"), may generally purchase Notes issued by the Company subject to the considerations described in this Memorandum. Fiduciaries of Benefit Plan Investors and Other Benefit Plans are urged to review carefully the matters discussed in this Memorandum and consult with their own legal and financial advisors before making an investment decision. (See "CERTAIN CONSIDERATIONS APPLICABLE TO ERISA, GOVERNMENTAL AND OTHER PLAN INVESTORS.")

**Death, Incapacitation
and Resignation by
the Principal**

In the event that any Principal resigns, dies, becomes incapacitated, or is adjudicated incompetent, is declared bankrupt by a court with appropriate jurisdiction or files a petition commencing a voluntary case under any bankruptcy law, or is convicted of or pleads nolo contendere to a felony involving moral turpitude, or commits a violation of any applicable federal or state securities law that would constitute a Bad Actor Event (a "disqualifying event" as defined in Rule 506(d) of Regulation D of the Securities Act), the Noteholders will be promptly notified of such event, and the Company will continue in accordance with the terms of the operating agreement of the Company (the "**Operating Agreement**") and the Notes.

Term

The Company will continue operating until the earlier of: (i) the termination, bankruptcy, insolvency, dissolution or disqualification of the Manager; or (ii) a determination by the Manager of the Company that the Company should be dissolved.

Variance of Terms

The Manager has the absolute discretion to vary the terms of this Memorandum with respect to any Noteholders and may enter into confidential side letters or other similar agreements ("**Side Letters**") with certain Noteholders and may issue confidential supplements to this Memorandum related to such Noteholders which are not provided or disclosed to other Noteholders. Such terms may waive or modify the application of any provision of the Note with respect to such Noteholders, without obtaining the consent of or giving notice to any

other Noteholders.

**Reports to
Noteholders**

Each Noteholder will receive the following: (i) copies of such Noteholder's Form 1099-INT or similar tax document required to be delivered to the Noteholder under the Code; (ii) quarterly unaudited performance reports from the Manager reflecting the results of the Company for the previous reporting period; and (iii) other reports as determined by the Manager in its sole discretion. The Company shall bear all fees incurred in providing such reports.

The Manager may agree to provide certain Investors and Noteholders with additional information on the underlying lending activities of the Company, as well as access to the Manager and its employees for relevant information.

**Transferability of
Notes**

A Noteholder may not assign, pledge or transfer its Notes (except by operation of law) without the consent of the Manager, which consent may be given or withheld in its sole and absolute discretion. Transfers of Notes are subject to other restrictions set forth in the Note, including compliance with federal and state securities laws. In addition, if a transfer of an Note is permitted, the Manager may require additional consents and documentation to perform such assignment, pledge, or transfer.

Due to these limitations on transferability, Noteholders may be required to hold their Notes until the maturity of such Note.

No Voting Rights:

Noteholders will have no voting rights by reason of holding Notes; therefore, Noteholders will not be able to change, control, or participate in the management of the Company or affairs of the business.

**Other Activities of
Manager and
its Affiliates**

Neither the Manager nor any Affiliates of the Manager are required to manage the Company as its sole and exclusive function. Each may engage in other business activities, including competing ventures and/or other unrelated employment. In addition to managing the Company's investments, the Manager may provide investment advice to other parties and may manage other accounts and/or establish other private investment funds in the future which employ an investment strategy similar to that of the Company. (See "MANAGEMENT.")

**Exculpation and
Indemnification**

The Manager shall not be liable to the Company or the Noteholders for any action or inaction in connection with the business of the Company to the fullest extent permitted by federal and Wyoming laws. The Company (but not the Noteholders individually) is obligated to indemnify the Manager and its managers and officers (including the Principal), and members of the Toolbox Board from any claim, loss,

damage or expense incurred by such persons relating to the business of the Company, provided that such indemnity will not extend to conduct not protected under federal securities or Wyoming law.

Notwithstanding the foregoing, federal and state securities laws impose liabilities under certain circumstances on persons who act in good faith, and therefore nothing herein shall in any way constitute a waiver or limitation of any rights which Noteholders may have under any federal and state securities laws. It is the policy of the SEC that indemnification for violations of securities laws is against public policy and therefore unenforceable.

No Registration Rights The Notes will not be registered under the Securities Act and the Noteholders will not have any registration rights associated with their respective Notes.

Other Regulatory Matters The Company has not registered under, does not intend to register under, and is not subject to the Investment Company Act, in reliance on an exception provided by Section 3(c)(1) of the Investment Company Act. The Notes are not registered under the Securities Act, in reliance on Section 4(a)(2) and Regulation D (including Rule 506(c) thereunder). Rule 506(c) specifically allows the Company to raise capital through general solicitation or general advertising, subject to verification documentation as set forth in the Subscription Documents. In order to comply with registration exemptions under Rule 506(c) of Regulation D of the Securities Act, the Company requires Investors to provide certain documentation to verify that the investor meets one of the definitions of an “accredited investor.”

In order to comply with applicable U.S. anti-money laundering laws and regulations, the Company requires a detailed verification of each Investor’s identity and the source of funds for such Investor’s Loan Amount prior to acceptance of the subscription and may require additional documentation at any time, including, but not limited to, upon a making any interest payment or Balloon Payment. The obligations and responsibilities of each Investor with respect to anti-money laundering requirements are further described at “ANTI-MONEY LAUNDERING PROCEDURES” and set forth in the Subscription Documents.

Fiscal Year The fiscal year of the Company shall end on December 31st of each year, which fiscal year may be changed by the Manager, in its sole and absolute discretion.

Address for Inquiries Each Investor is invited to, and it is highly recommended that an Investor, meet with the Manager for a further explanation of the terms and conditions of this offering of Notes and to obtain any additional information necessary to verify the information contained in this

Memorandum, to the extent the Manager possesses such information or can acquire it without unreasonable effort or expense. Requests for such information should be directed to:

Equity in Knowledge, LLC
c/o Toolbox, OS, Inc.
3857 Birch Street # 5049
Newport Beach, CA 92660
Telephone: (435) 862-7711
Email: g@Toolboxos.com
Attention: Gaydon "G" Leavitt

MANAGEMENT

Background of Management

Gaydon (“G”) Leavitt

Gaydon (“G”) Leavitt serves as chief executive officer of the Company. In these capacities, Mr. Leavitt interests responsibility for investment decisions, marketing, management and operations of the Company. Concurrently, Mr. Leavitt serves as the chief executive officer of ToolBox OS (as defined below). Toolbox OS currently owns and operates more than 90 different companies as part of a ‘services for equity’ model that Mr. Leavitt developed. In this business, they have dozens of technology oriented ventures as well as funds with investment strategies ranging in asset classes, including, but not limited to, real estate, digital assets, public securities, private equity, commodities and lending.

Mr. Leavitt holds a Bachelor of Science degree in Marketing and Communications from Southern Utah University, which he received in 2003.

Mark Lack

Mark Lack is an entrepreneur, founder, author, speaker and investor in venture capital. Currently, he serves as Business Development Consultant for the Company. Previously, Mr. Lack was the founder of and chief executive officer of Shorten the Gap, which provides personal sales, marketing and branding services to individuals, from October 2013 until November 2023, when the company was acquired by Toolbox OS. Additionally, he was a television and radio host of Business Rockstars, a resource designed for business leaders and entrepreneurs to access news, articles and information critical to today’s thought leaders and executives, from June 2016 to November 2023. He is also the author of *Shorten The Gap – Short Cuts To Success And Happiness*, which was published in 2014 and has participated in numerous speaking engagements.

Mr. Lack holds a Bachelor of Science degree in Business and Marketing from California State University, Fullerton, which he received in 2012.

Affiliated Entities

Toolbox OS, Inc. (“**Toolbox OS**”) a Wyoming corporation that produces a shared business infrastructure in efforts to assist portfolio companies or subsidiaries in increasing revenue, earnings before income taxes, depreciation and amortization (“**EBITDA**”), and their valuation. Toolbox OS will serve as the sole member of the Company and has contributed to the Company’s multiple Portfolio Companies that are actively involved in the knowledge commerce business. Mr. Leavitt serves as a majority shareholder and the chief executive officer of Toolbox OS. Mr. Lack is a minority shareholder in Toolbox OS.

Additional Personnel; Actions Against the Company and Affiliates

The Company may employ additional personnel in the future. No material administrative, civil or criminal action has been brought against the Company, its Portfolio Companies and their respective affiliates, including their officers, directors, members, partners, shareholders, managers, employees, agents and the Principal or any entities owned or managed by the Principal (collectively, the “**Affiliates**”).

Other Activities of the Manager and Affiliates

The Principal is not required to manage the Company as their sole and exclusive function. The Principal may engage in other business activities and are only required to devote such time to the Company as it deems necessary to accomplish the purposes of the Company. Similarly, although the Principal expects to devote a significant amount of their time to the business of the Company, they are only required to devote so much of their time to these entities as the Manager deems appropriate in its sole and absolute discretion.

In addition to managing the Company, Principal may provide management services to other private companies, investment funds in the future that employ operations or objectives similar or identical to that of the Company.

INVESTMENT PROGRAM

Investment Strategy

The Company's investment strategy is to use proceeds from this offering to (i) acquire target companies (or a portion thereof) in the knowledge commerce industry, (ii) fund certain costs and expenses, and (iii) provide additional working capital for the Company and its Portfolio Companies as determined by the Manager in its sole and absolute discretion. The Company has not placed a limit on the amount of proceeds that it will allocate or use at a particular time or diversification, but will actively manage the proceeds from this offering and determine their ultimate use.

Pending deployment into target entities, the Company is authorized to in is to lend money through the issuance of one or more convertible debt agreements (the "**Borrower Notes**") to be issued by one or more affiliate or unaffiliated entities of Toolbox OS (each a "**Borrower**"). Borrower Notes will be used as follows: (i) to lend to one or more licensed gold brokerage companies for the purposes of funding buy-sell gold contracts (each, a "**Gold Broker**") (ii) owners/developers of real estate (each, a "**Real Estate Borrower**"), or (iii) execute commercial paper trading (each corporation issuing commercial paper, an "**Issuer**") and any expenses related thereto and for any business purpose.

Gold Broker Lending

The Gold Brokers may be located inside and outside of the United States but will be licensed in their respective jurisdictions. The Gold Brokers are expected to use funds that they receive to purchase gold from various global sources and sell it to various persons in the official sector, which consist of central banks, other governmental agencies and international organizations that buy, sell, and hold gold as part of their reserve assets. Funds are expected to be lent to the Gold Brokers as contracts for the buy-sell transactions are executed. All loans to Gold Brokers will be on terms of sixty (60) calendar days or less and are expected to provide such Borrower with either recurring monthly interest payments or the option to reinvest such interest. A Borrower's loans will include a conversion feature that provides such Borrower with equity in the Gold Brokers, with rights to preferential distributions and requirements that such distributions are periodically made. Borrower Notes intend to provide a mixture of such interest payment terms to manage its payment obligations to the Company.

Real Estate Lending

The Company's real estate lending activities include Borrower Notes related to commercial debt investments, diversified by asset type, size, market and geographic location secured by real estate ("**Debt Investments**"). The Manager anticipates that these investments will be located throughout the United States and abroad and a Real Estate Borrowers will include, but not be limited to, owners/developers of real estate that have prior track record of successful real estate investments. Debt Investments may include construction, bridge, mezzanine, land (entitled and non-entitled), acquisition and development, reacquisition, opportunistic pursuits, distressed

assets or note purchase, reposition and private lender purchases, seeking primarily owner/developer borrowers with proven track record. The Company seeks to achieve favorable returns on its Debt Investments primarily through interest and fees earned on the Borrower Notes. The Manager expects most or all of these Borrower Note terms to be less than thirty-six (36) months in duration but range in principal amount, although the Company may issue Borrower Notes with longer maturity periods outside such parameters. Further, interest rates on all Debt Investments will vary in amount and duration and be determined in the sole and absolute discretion of the Manager. All Borrower Notes related to Debt Investments will be secured in equity of the Real Estate Borrower or a first or second lien position against the underlying real estate upon which such loan is being made. The Borrower Notes may also include a conversion feature that provides the Company or affiliated Real Estate Borrower with equity in any entity holding title to the underlying property securing the Debt Investment, with rights to preferential distributions and requirements that such distributions are periodically made. Additionally, the Manager may take equity positions in certain real estate ventures primarily in the event of foreclosing on any collateral securing any Debt Investment of the Company (the “**Equity Investments**”).

The Company’s real estate lending will involve tactical debt financing into well researched investment opportunities at a time and in a manner calculated to increase returns within the anticipated time frames. The Manager will use its contacts to structure, purchase and/or originate and underwrite each Debt Investment to reduce risks, though there is no guarantee that the Manager can reduce any lending risks.

Through its investment-sourcing efforts and vetting process, the Manager may lend to Real Estate Borrowers in residential and commercial real estate using the loan proceeds to purchase, develop, renovate, operate and/or sell single family, multi-family, retail, light industrial, self-storage, land, office, mix-use, hospitality and other commercial properties. The Manager’s vetting process is expected to include screening, structuring and due diligence review, such as credit, business and financial history, underlying property information, key personnel review with background checks, ethics and growth potential.

Commercial Paper Trading

The Company’s commercial paper trading strategy includes investments in short-term unsecured debt instruments commonly referred to as commercial paper. Commercial paper is used by large corporations as an alternative financing method to fund short-term operational expenses. It typically has maturity dates of less than one year and issued at discounts to the face value. It also commonly has a call or redemption option for the Issuer to pay the issued paper off early. Upon maturity, the issuers of the commercial paper will either re-issue or “roll over” more commercial paper to pay off the previously issued commercial paper. However, if the Issuer defaults on the payment of the face value of the issued paper at maturity, the holder of such commercial paper can sustain losses or lose its investment in the commercial paper because it cannot seek satisfaction of the issued paper from the assets of the Issuer.

Currently, the Company has not placed a limit on the amount of principal (the “**Borrower Principal Amount**”) that it will loan to a Borrower at a particular time, but will actively manage a Borrower’s payment history in determining whether, in the Manager’s opinion, any additional funding will be made.

This general summary does not constitute a complete description of how the proceeds of this offering may be deployed by the Company. The Manager is not restricted to any specific deployment or use strategy whatsoever.

The Manager intends to allocate funds to corporate activities and its Portfolio Companies. As such, the Company will entail more risk than may be found in a more diversified investment portfolio.

Limits of Description of Investment Strategy

The Manager is not limited by the above discussion of the investment strategy. The Manager has wide latitude to allocate, use, invest in or dispose of the Company's assets, to pursue any particular objective, strategy or tactic, or to change the emphasis without obtaining the approval of the Noteholders. The investment strategy imposes no significant limits on the types of instruments in which the Manager may take positions, the type of positions it may take, its ability to borrow money or the concentration of activities. The foregoing description is general and is not intended to be exhaustive. Investors must recognize that there are inherent limitations on all descriptions of investment processes due to the complexity, confidentiality and subjectivity of such processes.

Certain Risks

The Company's investment strategy entails substantial risks, and there can be no assurance that its investment objectives will be achieved or that income will be generated. The practices of concentrated use and deployment and the use of leverage and other techniques employed by the Company can, in certain circumstances, increase the adverse impact to which an investment in the Company may be subject. See "RISK FACTORS AND CONFLICTS OF INTEREST."

RISK FACTORS AND CONFLICTS OF INTEREST

An investment in the Company involves significant risks not associated with other investment vehicles and is suitable only for persons of adequate financial means who have no need for liquidity in this investment. There can be no assurances or guarantees that: (i) the Company's investment objectives will prove successful; or (ii) Noteholders will not lose all or a portion of their investment in the Company.

An Investor should regard an investment in the Company as a supplement to an overall investment program and should only invest if it is willing to undertake the risks involved. An Investor should therefore bear in mind the following risk factors and conflicts of interest before purchasing the Notes:

General Investment Risks

- **Limited Operating History.** The Company was only recently formed and has been only marketing its services, investing in private companies and lending funds for a short period of time. Some of the members of its senior management team and other employees have only recently joined it and therefore have worked together for only a short period of time. Accordingly, there is limited historical information about the Company and its management with which to evaluate its business, strategies and performance for purposes of purchasing the Notes.
- **Lack of Operational and Investment Experience by the Management.** The officers of the Manager have limited previous experience in allocating proceeds and making investment decisions. Because of this lack of experience with managing the Company, the Manager may be prone to errors, or the implementation of the investment strategy may result in losses. Consequently, the Company's operations, earnings and ultimate financial success could suffer irreparable harm due to the management's lack of operational and investment experience.
- **Investment Risks.** All investments involve the risk of a loss of capital. No guarantee or representation is made that the Company's investment program will be successful, and investment results may vary substantially over time.
- **No Assurance of Profit or Repayment.** The past performance of the Company or other portfolios, accounts or companies owned or managed by the Company, private companies that are owned, operated, managed, or otherwise affiliated with entrepreneurs that have previously entered into a lifetime software licensing agreement with the Company and/or in which the Company is providing company software services under such agreement and/or in which the Company owns an equity interest (the "**Portfolio Companies**") and their respective affiliates, including their officers, directors, members, partners, shareholders, managers, employees, agents and the Principal or any entities owned or managed by the Principal (collectively, the "**Affiliates**"), their portfolio managers or related entities or with which they have been

or are associated should not be construed as an indication of the future results of an investment in the Company. It is uncertain as to when profits, if any, will be realized. Losses on its deployment and investment activities may be realized before realization of gains on such deployment and investment activities. There may be no current return on the Company deployment and investment activities for an extended period of time.

- **Cyber Security.** A cybersecurity event could result in a substantial, immediate and irreversible loss for a Portfolio Company or Borrower and ultimately, the Company. With the increased use of technologies to conduct business, such as the internet, a Portfolio Company, Borrower and the Company are susceptible to operational, information security and related risks. In general, cyber incidents can result from deliberate attacks or unintentional events. Cyberattacks include, but are not limited to, gaining unauthorized access to digital systems (e.g., through “hacking” or malicious software coding) for purposes of misappropriating assets or sensitive information, corrupting data, or causing operational disruption. Cyberattacks may also be carried out in a manner that does not require gaining unauthorized access, such as causing denial-of-service attacks on websites (i.e., efforts to make network services unavailable to intended users). Cyber security failures or breaches by the Company, a Portfolio Company, a Borrower and other service providers, and the issuers of securities in which the Company invests, have the ability to cause disruptions and impact business operations potentially resulting in financial losses, interference with the Company’s ability to receive distributions from a Portfolio Company, interest and principal payments from a Borrower, impediments to investing or deployment of funds, the inability of Noteholders to transact business, violations of applicable privacy and other laws, regulatory fines, penalties, reputational damage, reimbursement or other compensation costs, or additional compliance costs. In addition, substantial costs may be incurred in order to prevent any cyber incidents in the future. While various Company service providers have established business continuity plans and risk management systems intended to identify and mitigate cyberattacks, there are inherent limitations in such plans and systems including the possibility that certain risks have not been identified. Furthermore, the Company cannot control the cyber security plans and systems put in place by service providers to the Company and a Portfolio Company in which the Company invests. The Company and its Noteholders could be negatively impacted as a result.
- **Security Breaches.** Security breaches and other disruptions could compromise the Company’s, a Portfolio Company’s or Borrower’s information and expose it to liability, which could cause financial losses as well as causing the Company’s business and reputation to suffer. The Company collect and stores sensitive data, including proprietary Company, Portfolio Company and Borrower information, financial information about the Company, a Portfolio Company, a Borrower and their affiliates, and personally identifiable information of Noteholders, employees, directors, officers and managers of the Company, in the Company’s networks. Despite its security measures, the Company’s, Portfolio Company’s and Borrower’s information technology and infrastructure may be vulnerable to attacks by hackers or breached due to employee or manager error, malfeasance or other disruptions. Further, a breach of the Company’s, Portfolio Company’s or Borrower’s networks may allow hackers of

other individuals access to the Company's, Portfolio Company's or Borrower's bank accounts. Any such breach could compromise the Company's, Portfolio Company's or Borrower's networks and the information stored there could be accessed, publicly disclosed, lost or stolen. Any such access, disclosure or other loss of information, could result in legal claims or proceedings, liability under laws that protect the privacy of personal information, and regulatory penalties, disrupt the Company's operations, investment and lending strategies, which could lead to financial losses and damage the Company's reputation, which could affect the Company's business. Further despite the security measures taken by a Portfolio Company or Borrower, such Portfolio Company's or Borrower's information technology and infrastructure may be vulnerable to attacks by hackers or breached due to its employee or manager error, malfeasance or other disruptions. A breach of a Portfolio Company's or Borrower's networks may allow hackers of other individuals access to a Portfolio Company's assets as well as bank and exchange accounts. Any such breach could compromise a Portfolio Company's or Borrower's networks and the information stored there could be accessed, publicly disclosed, lost or stolen. Any such access, disclosure or other loss of information, could result in legal claims or proceedings, liability under laws that protect the privacy of personal information, and regulatory penalties, disrupt a Portfolio Company's or Borrower's operations, lending or investment strategies, which could lead to financial losses in missed opportunities or premature trading, and the inability of a Portfolio Company to make distributions or a Borrower to make interest and principal payments on Borrower Notes, which could affect the Company's business.

- **Dependence Upon the Manager, the Borrowers and Others.** The Company's success depends on the management of the Manager and on the skill and acumen of the employees of the Manager who take part in the management of the Company's investment activities. Additionally the Company will rely on the management teams of the Borrowers, the Gold Brokers, the Real Estate Borrowers and Issuers for generating returns on the Company's lending activities. No assurance can be given that the current employees of the Manager will continue to provide services throughout the life of the Company or that the management teams of the Borrowers or others will continue to provide services to a Borrower or underlying operating entities. Should the current employees of the Manager who take part in the investment decisions for the Company cease to serve in the capacity described in this Memorandum, the Company will seek other experienced professionals to replace them, but there is no assurance that suitable replacements could be found in a timely manner or at all. Similarly, there could be adverse consequences to the Company in the event that the Borrowers' management teams cease to be available to the Borrowers, the Gold Brokers' team ceases to be available to the Gold Brokers, a Real Estate Borrower's management team ceases to be available to such Real Estate Borrower and/or an Issuer's management team ceases to be available to such Issuer.

Noteholders have no right to participate in the management of the Company, and no opportunity is being offered to select or evaluate any of the Company's investments or strategies. Accordingly, an Investor should not invest in the Company unless it is willing to entrust all aspects of the management and investments of the Company to the Manager.

The net proceeds of this offering are partially allocated for specific uses. However, the Manager will have broad discretion to allocate the proceeds of this offering in ways with which investors may not agree. The Manager's failure to allocate these funds effectively could result in unfavorable returns.

- **Indemnification by the Company.** Any indemnification of the Manager or others by the Company will decrease the amount available for use to make principal and interest payments to the Noteholders. Pursuant to the operating agreement of the Company (the “**Operating Agreement**”), the Company may be required to indemnify the Manager, the Principal or others from any action, claim or liability arising from any act or omission to the fullest extent permitted by federal and state securities laws. Notwithstanding the foregoing, the federal and state securities laws impose liabilities under certain circumstances on persons who act in good faith, and therefore nothing herein shall in any way constitute a waiver or limitation of any rights which the Noteholders may have under any federal securities laws. It is the policy of the U.S. Securities and Exchange Commission that indemnification for violations of securities laws is against public policy and therefore unenforceable.
- **Force Majeure.** The Company's investment and lending activities may be affected by force majeure events (i.e., events beyond the control of the party claiming that the event has occurred, including, without limitation, acts of God, fire, flood, earthquakes, outbreaks of an infectious disease, pandemic or any other serious public health concern, war, terrorism, labor strikes, major plant breakdowns, pipeline or electricity line ruptures, failure of technology, defective design and construction, accidents, demographic changes, government macroeconomic policies, social instability, etc.). Some force majeure events may adversely affect the ability of a party (including the Company or a counterparty to the Company) to perform its obligations until it is able to remedy the force majeure event and/or prompt precautionary government-imposed closures of certain travel and business. In addition, forced events, such as the cessation of the operation of machinery for repair or upgrade, could similarly lead to the unavailability of essential machinery and technologies. These risks could, among other effects, adversely impact the Company's returns, cause personal injury or loss of life, disrupt global markets, damage property, or instigate disruptions of service. In addition, the cost to the Company of repairing or replacing damaged assets resulting from such force majeure event could be considerable. Force majeure events that are incapable of or are too costly to cure may have a permanent adverse effect on the Company's expected returns. Certain force majeure events (such as war or an outbreak of an infectious disease) could have a broader negative impact on the world economy and international business activity generally, or in any of the countries in which the Company may invest and the markets the Company may trade specifically. Additionally, a major governmental intervention into industry, including the nationalization of an industry or the assertion of control over industry assets, could result in losses to the Company, including if its investments are canceled, unwound or acquired (which could be without adequate compensation). Any of the foregoing may therefore adversely affect the performance of the Company and its lending activities.

- **No Independent “Due Diligence” Review.** The statements contained in this document, or incorporated by reference, are solely those of the Company. There has been no independent “due diligence” review of the Company’s affairs or financial condition, nor has any independent party verified the statements contained in this Memorandum. Prospective purchasers are urged to contact the Manager directly for additional information about the Company’s operations.

The legal counsel that assisted the Company with the preparation of this Memorandum conducted no due diligence with respect to this offering, or any information connected therein. Consequently, investors should conduct their own due diligence of the Company. The legal counsel represents only the interests of the Company and not the interests of any Investor.

Risks Related to the Company’s Investment Strategy

- **Concentrated Investments.** The Company’s investments will not be diversified. As a consequence, the aggregate return of the Company will be substantially adversely affected by the unfavorable performance of a Portfolio Company.
- **Interest Rate Changes Can Affect Payments.** Increases and decreases in interest rates could adversely affect the value of the investments and cause the interest expense to increase or interest income from lending activities to decrease, which could result in reduced earnings or losses and negatively affect the Company’s profitability as well as the cash available for to make principal and interest payments to the Noteholders.
- **Leverage Risk.** The Company intends to, when it is deemed appropriate by the Manager and subject to applicable regulations, use leverage to attempt to capitalize on situations where the Manager believes there is a high probability that a particular investment strategy will be profitable. The extent to which such leverage is used fluctuates depending on market conditions. To the extent that the Company uses leverage, the Company’s net assets will tend to increase or decrease at a greater rate than the overall market (i.e., it may have an amount greater than its net assets subject to market risk). While the use of leverage can substantially improve the return on the Company’s investments, such use also may increase the adverse impact of unfavorable price movements. Use of leverage will subject the Company to risks normally associated with debt financing, including the risk that the Company’s cash flow will be insufficient to meet required payments of principal and interest. In addition, the Company expects to incur indebtedness, which may carry variable interest rates, and such debt creates higher debt service requirements if the market interest rates increase. The Company may engage in transactions to limit its exposure to rising interest rates as, in the Manager’s sole and absolute discretion, are appropriate and cost effective, and such transactions could expose the Company to the risk that such transactions may not adequately perform and cause the Company to lose anticipated benefits therefrom.
- **Evolving Investment Strategies.** While the Manager intends generally to apply the investment strategy and investment process described herein to the Company’s investments, the Manager may modify or depart from the investment strategy and

investment process described herein if it identifies investment opportunities that it believes are sufficiently attractive on a risk/reward basis.

- **No Minimum Capitalization Required to Maintain the Company.** There is no minimum level of capital required to be maintained by the Company. As a result of losses, the Company may not have sufficient capital to diversify its investments to the extent desired or currently contemplated by the Manager. At low asset levels, the Company may be unable to make its investments as fully as would otherwise be desirable or to take advantage of potential economies of scale. It is possible that even if the Company operates for a period with substantial capital, payments to Noteholders could diminish the Company's assets to a level that does not permit the most efficient and effective implementation of the Company's investment program.
- **Limited Information Rights Regarding Investments.** Investors will have no right to receive information about a Portfolio Company or its members, shareholders, managers, officers, or directors, its operations and will have no recourse against such Borrower, or its members, shareholders, managers, officers, or directors.

Risks Related to the Company's Business

- **The Company May Incur Substantial Operating and Net Losses Due to Substantial Expenditures.** Since beginning operations in 2024, we have invested significant time and money toward developing our services in order to capitalize on current market opportunities. The Company intends to increase our operating expenses and capital expenditures in order to expand our market presence. The Company may incur substantial operating and net losses in the foreseeable future. There can be no assurance that we will achieve or sustain profitability or positive cash flow from our operations.
- **The Company May Not be Able to Carry Out Its Proposed Plan of Operations.** The Company's proposed plan of operation and prospects will depend largely upon its ability to successfully establish a large market presence in a timely fashion, retain and continue to hire skilled management, technical, marketing and other personnel; and attract and retain significant numbers of quality business partners and corporate clients. The Company has limited experience in commercializing internet and software-based services and there is limited information available concerning the potential performance or market acceptance of its services. There can be no assurance that the Company will be able to successfully implement our business plan or develop or maintain future business relationships, or that unanticipated expenses, problems or technical difficulties which would result in material delays in implementation will not occur.
- **The Company May Not be Able to Manage its Growth.** The Company's growth has placed, and is expected to continue to place, a significant strain on its managerial, operational and financial resources. As the number of our users, advertisers and other business partners grows, the Company must increasingly manage multiple relationships with various customers, strategic partners and other third parties. There can be no

assurance that the Company's systems, procedures or controls will be adequate to support our operations or that its management will be able to achieve the rapid execution necessary to successfully offer its services and implement its business plan. The Company's future operating results will also depend on its ability to expand sales and marketing commensurate with the growth of its business and the Internet. If the Company is unable to manage growth effectively, its business, results of operations and financial condition will be adversely affected.

- **The Company Depends upon Intellectual Property and Proprietary Rights That Are Vulnerable to Unauthorized Use.** The Company relies on a combination of copyright and trademark laws, trade secrets, software security measures, license agreements and nondisclosure agreements to protect our proprietary information. The Company's success will depend, in part, on our ability to operate without infringing the patent or other proprietary rights of others and its ability to preserve its trade secrets and other proprietary property, including its rights in any technology licenses upon which any of its products or services are based. The Company's inability to preserve such rights properly or operate without infringing on such rights would have a material adverse effect on the Company's business, results of operations and financial condition. It may be possible for unauthorized third parties to copy aspects of, or otherwise obtain and use, our proprietary information without authorization. In addition, there can be no assurance that any confidentiality agreements between the Company and its employees, or any license agreements with its customers, will provide meaningful protection for its proprietary information in the event of any unauthorized use or disclosure of such proprietary information.
- **The Company May Fail to Convince Consumers of a Competitive Product.** A core business activity of the Company is the development and marketing of small business processes automation software. It will be necessary for the Company to educate and convince the market of the desirability of its programs and platforms. There is no assurance that its programs will meet with the approval of the consuming public. Factors that could affect the market acceptance of its product include, but are not limited to:
 - Failure to introduce programs on a timely basis;
 - Failure to develop programs in a format and for a platform that is desired by consumers; and
 - The introduction of superior or better priced programs from our competitors.

Risks Related to the Portfolio Companies

In addition to the general operations of Company's business and services, the Company also invests in and/or fully acquires various private companies. This section discusses the risks associated with any deployment of capital by the Company as working capital into one or more of the operations of a Portfolio Company.

- **Private Equity Investments.** Private equity is a common term for investments that are typically made in private or public companies through privately negotiated transactions, and generally involve equity-related finance intended to bring about some kind of change in a private business (e.g., providing growth capital, recapitalizing a company or financing an acquisition). Investment in private equity involves the same types of risks associated with an investment in any operating company. However, securities issued by private companies tend to be more illiquid, and highly speculative. Private equity has generally been dependent on the availability of debt or equity financing to fund the acquisitions of their investments. Depending on market conditions, however, the availability of such financing may be reduced dramatically, limiting the ability of private equity to obtain the required financing.
- **Nature of Portfolio Companies.** The Company's investments will include direct and indirect investments in various the Portfolio Companies. This may include Portfolio Companies in the early phases of development, which can be highly risky due to the lack of a significant operating history, fully developed product lines, experienced management, or a proven market for their products. The Company's investments may also include Portfolio Companies that were in a state of distress or which had a poor record, and which are undergoing restructuring or changes in management, and there can be no assurances that such restructuring or changes will be successful. The management of such Portfolio Companies may depend on one or two key individuals, and the loss of the services of any of such individuals may adversely affect the performance of such Portfolio Companies.
- **Small- and Medium-Capitalization Companies.** The Company intends to invest a portion of their assets in Portfolio Companies with small- to medium-sized market capitalizations. While such investments may provide significant potential for appreciation, they may also involve higher risks than do investments in securities of larger companies. The risk of bankruptcy or insolvency is much higher than for larger companies.
- **Privately Held Company Investment Risk.** The Company's investment portfolio includes holding securities issued primarily by privately held companies, and operating results for the portfolio companies in a specified period will be difficult to predict. Such investments involve a high degree of business and financial risk that can result in substantial losses.
- **Privately Held Company Leverage Risk.** The Company may invest in companies whose capital structures are highly leveraged. Such investments involve a high degree of risk in that adverse fluctuations in the cash flow of such companies, or increased interest rates, may impair their ability to meet their obligations, which may accelerate and magnify declines in the value of any such portfolio company investments in a down market.
- **Risks Relating to Accounting, Auditing and Financial Reporting, etc.** The Company may be in Portfolio Companies that do not maintain internal management accounts or adopt financial budgeting, internal audit or internal control procedures to

standards normally expected of companies in the United States. Accordingly, information supplied to the Company may be incomplete, inaccurate and/or significantly delayed. The Company may therefore be unable to take or influence timely actions necessary to rectify management deficiencies in such Portfolio Companies, which may ultimately have an adverse impact on the ability of the Company to generate profits on such Portfolio Company.

- **Limited Information Rights Regarding Investments.** Investors will have no right to receive information about the privately held companies or their members, shareholders, managers, officers, or directors, and will have no recourse against the privately held companies, or their members, shareholders, managers, officers, or directors.
- **No Assurance of Capital Appreciation or Cash Distributions.** There is no assurance that the Portfolio Companies that the Company will acquire or in which the Company will invest will appreciate in value, maintain their present values, earn a profit, or be sold at a profit. The marketability and value of the Portfolio Companies will depend upon many factors beyond the control of the Manager. There is no assurance that there will be a ready market for these Portfolio Companies, since investments in privately held companies are generally illiquid, nor is there any assurance that sufficient cash will be generated from operations to permit repayment of the Notes.
- **Limited Number of Investments.** It is expected that the Company will invest in a limited number of investments. A consequence of a limited number of investments is that the aggregate returns realized by the Noteholders may be substantially adversely affected by the unfavorable performance of a small number of such investments.
- **Illiquid Investments.** The Company is intended for long-term investors who can accept the risks associated with investing primarily in illiquid investments. The Company will invest in assets for which no liquid market exists or that are subject to legal or other restrictions of transfer. The Company may not be able to sell assets when it desires to do so or to realize what it perceives to be their fair value in the event of a sale.
- **No Return for a Period of Years.** Even if the Company investments prove successful, they may not produce a realized return, other than the returns for the Noteholders for a period of years.
- **Changing Economic Conditions.** The success of any investment activity is determined to some degree by general economic conditions. The availability, unavailability, or hindered operation of external credit markets, equity markets and other economic systems which the Company may depend upon to achieve its objectives may have a significant negative impact on the Company's operations and profitability. The stability and sustainability of growth in global economies may be impacted by terrorism or acts of war. There can be no assurance that such markets and economic systems will be available or will be available as anticipated or needed for the Company to operate successfully. Changing economic conditions could potentially adversely impact the valuation of portfolio holdings.

- **Difficulty in Valuing Portfolio Companies.** Generally, there will be no readily available market for a substantial number of the Company's investments and hence, most of the Company's investments will be difficult to value.
- **Risks Inherent in Private Equity Investments.** The types of investments that the Company anticipates making involve a high degree of risk. In general, financial and operating risks of Portfolio Companies can be significant. While targeted returns should reflect the perceived level of risk in any investment situation, there can be no assurance that the Company will be adequately compensated for risks taken. The timing of profit realization is highly uncertain. The Company will likely acquire and/or invest in early-state and development-stage companies. Such investments often experience unexpected problems in the areas of product development, manufacturing, marketing, financing and general management, which, in some cases, cannot be adequately solved. In addition, such companies may require substantial amounts of financing, which may not be available through institutional private placements or the public markets. In addition, the markets that such companies target are highly competitive and in many cases the competition consists of larger companies with access to greater resources. The percentage of companies that survive and prosper can be small.
- **Competitive Marketplace.** The marketplace for private equity investing has become increasingly competitive. Participation by financial intermediaries has increased, substantial amounts of funds have been dedicated to making investments in the private sector and the competition for investment opportunities is at high levels. Some of the Company's potential competitors may have greater financial and personnel resources than the Company. There can be no assurances that the Company will locate an adequate number of attractive investment/acquisition opportunities.
- **Limitations on Ability to Exit Investments.** The Company expects to exit from its investments in two principal ways: (1) private sales (including acquisitions of its Portfolio Companies) and (ii) initial and secondary public offerings. At any particular time, one or both of these avenues may not be open to the Company, or timing with respect to these mechanisms may be inopportune. At present, the market for private sales and public offerings has contracted. As such, the ability to exit and liquidate portfolio holdings may be constrained at any particular time.

Risks Related to Borrower Notes

- **The Company's Underwriting Standards and Procedures are more Lenient Than Conventional Lenders.** The Company will invest in a Borrower which will not be required to meet the credit standards of conventional lenders, which is riskier than investing in loans made to borrowers who are required to meet those higher credit standards. Additionally, Borrower Notes may be made on greater loan-to-value or loan-to-cost ratios than used by conventional lenders, which is riskier than general conventional loan requirements because there is less equity in the collateral to cover any defaults by a Borrower and Borrower defaults can lead to losses by

the Company because the Borrower Notes are not secured by any underlying collateral.

Because of the foregoing, there may be a risk that the due diligence that the Manager performs as part of its underwriting procedures would not reveal the need for additional precautions. If so, the interest rate that the Company charges may not protect the Company adequately or generate adequate returns for the risk undertaken.

- **Risk of Default on Borrower Notes and Non-Performing Borrower Notes.** Part of the Company's investment strategy is the origination of Borrower Notes which are subject to the risk of default. At the time of their origination or thereafter, the Borrower Notes may be nonperforming for a wide variety of reasons. Such nonperforming Borrower Notes may require a substantial amount of workout negotiations and/or restructuring, which may entail, among other things, a substantial reduction in the interest rate and a substantial write-down of the principal of such Borrower Note. It is possible that the Manager may find it necessary or desirable to foreclose on collateral securing one or more Borrower Notes purchased by the Company. The foreclosure process will vary from jurisdiction to jurisdiction and can be lengthy and expensive. Borrowers often resist foreclosure actions by asserting numerous claims, counterclaims and defenses against the holder of a Borrower Note, including, without limitation, lender liability claims and defenses, even when such assertions may have no basis in fact, in an effort to prolong the foreclosure action. During the foreclosure proceedings, a Borrower may have the ability to file for bankruptcy or its equivalent, potentially staying the foreclosure action and further delaying the foreclosure process. Foreclosure litigation tends to create a negative public image of the collateral property and may result in disruption of ongoing development, construction, leasing, management and viability of the collateral. Even if foreclosure can be avoided and a restructuring were successfully accomplished, a risk exists that, upon maturity of such Borrower Note, replacement "takeout" financing will not be available.

In certain circumstances, the Company may lose priority of its liens to mechanic or materialmen liens, because of the Borrower's wrongful acts or the priority allowed to certain liens or by reason of the debt with higher priority or security that the Company has in its Borrower's Notes. See "RISK FACTORS AND CONFLICTS OF INTEREST - *Risks of Investing in Subordinated Loans.*" It is possible that the total amount recovered by the Company upon default may be less than the total amount of its Borrower Note, with resultant losses to the Company. In such circumstances, the Manager may pursue deficiency judgments against Borrowers, if available. Most, if not all, of the Company's Borrower Notes will be general obligations of a Borrower or principals of the Borrower. Properties held as collateral and foreclosed upon may not generate sufficient income from operations to meet associated expenses of the Company. In addition, operation of foreclosed properties may require the Company to spend money for an extended period, and

subsequent income and capital appreciation from the foreclosed properties to the Company may be less than competing investments.

The Company may be required to rely totally on its interest in the collateral for repayment of a Borrower Note. The value of the collateral may be affected by general or local economic conditions, neighborhood values, various market conditions, interest rates, real estate and personal property tax rates, and other operating expenses, the possibility of competitive overbuilding and of the inability to obtain or maintain full occupancy of the properties, governmental rules and fiscal policies, acts of God, pandemics or casualties for which insurance is not available or obtainable for commercially reasonable premiums, and other factors which are beyond the Company's or the Manager's control.

The Borrower Notes may become uncollectible or subject to a reduced return due to a voluntary or involuntary bankruptcy, insolvency or similar proceeding affecting any of the Borrowers or guarantors. If the Company invests in a large portion of Borrower Notes with intermediate- and long-term maturities, the Company will be limited in its ability to vary the portfolio promptly in response to changing economic, financial and investment conditions.

- **Regulation Regarding Originating and Servicing Loans.** The origination and servicing of loans may be subject to a significant number of regulatory requirements and oversight. Although the Company does not plan to originate or invest in "consumer" loans and limit its investments to "commercial" loans, there is a risk that a regulatory body could consider a loan originated or held by the Company to be a consumer loan and the Company might be required to adjust the terms of such loan or to refund certain fees charged in connection with such loan.
- **Lack of Operating Control on the Borrower.** Although the Manager will be responsible for monitoring the performance of Borrower Notes, there can be no assurance that a Borrower will be able to fund costs and expenses with additional working capital provided through the Borrower Notes in accordance with their business plans or the expectations of the Company.
- **Lack of Operating Control of Underlying Investments.** Unless the Company takes control of a property through foreclosure, the day-to-day development, renovation and operation activities related to a Borrower and the Property underlying such loans in which the Company invests will be the responsibility of the owners and developers of such companies and the Property. Although the Company will be responsible for monitoring the performance of such loan investments, there can be no assurance that the owners and developers will be able to develop, renovate or operate such Borrower or the Property in accordance with their business plans or the expectations of the Company.
- **Borrower General Management Risk.** Management Risk is potentially more concentrated in a single investment structure such as the Company than would be the case if the Company developed its own investment portfolio because it invests

a substantial majority of its assets in a concentrated number of investment vehicles managed by a concentrated number of managers that are not affiliated with the Manager.

- **Change in Operations, Investment Objective and Strategies.** A Borrower may change its operations, business plan, investment objective and strategies at any time by giving notice to the Company, provided that it is expected that no changes which a Borrower reasonably considers to be materially adverse will be made without first noticing the lender to a Borrower and giving them, including the Company, the option to demand repayment of its Principal and all accrued, but unpaid interest prior to such amendments taking effect. Noteholders must understand that there can be no assurance that the Borrower's operations, investment objectives and strategies will not change from those disclosed to the Company.
- **Small-Capitalization Companies.** Each Borrower is expected to be a company with a small-market capitalization. While such investments may provide significant potential for appreciation and increased income, they may also involve higher risks than lending to larger companies. The risk of bankruptcy or insolvency is much higher than for larger companies.
- **Risk of Bankruptcy of the Borrower.** The bankruptcy or insolvency of a Borrower could materially and adversely affect the income produced by Borrower and its ability to make interest payments and principal payments on the Borrower Notes, which could materially and adversely affect the Company and the Noteholders. If a Borrower becomes a debtor in a case under federal bankruptcy law, the Company could lose its ability to recover all of its principal in the Borrower Notes. Any loss of the Company's investment in a Borrower could result in losses to the Noteholders.
- **Lender Liability Considerations; Equitable Subordination.** A number of judicial decisions in the United States have upheld the right of borrowers to sue lenders on the basis of various evolving legal theories (collectively, termed "**Lender Liability**"). Generally, Lender Liability is founded upon the premise that a lender has violated a duty (whether implied or express) of good faith and fair dealing owed to the borrower or issuer or has assumed a degree of control over the borrower or issuer resulting in the creation of a fiduciary duty owed to the borrower, its other creditors or its beneficial owners. Although the Company does not intend to engage in conduct that it expects would form the basis for a successful cause of action based upon Lender Liability, the potential for such cause of action exists. In addition, under common law principles that in some cases form the basis for Lender Liability claims, if a lender: (i) intentionally takes an action that results in the undercapitalization of a borrower to the detriment of other creditors of such borrower; (ii) engages in other inequitable conduct to the detriment of such other creditors; (iii) engages in fraud with respect to, or makes misrepresentations to, such other creditors; or (iv) uses its influence to dominate or control a borrower to the detriment of other creditors of such borrower, a court may elect to subordinate the claim of the offending lender or bondholder to the claims of the disadvantaged

creditor or creditors, a remedy called “**Equitable Subordination.**” Although the Company does not intend to engage in conduct that it expects would form the basis for a successful cause of action based upon the Equitable Subordination doctrine, the potential for such a cause of action exists.

- **Risks of Investing in Subordinated Loans.** The Borrower’s Note may be subordinated loans. Such investments may be subordinated to the senior obligations of the Borrower, either contractually, inherently due to the nature of equity securities, or both. In the event of default on the senior debt, the Company as a holder of a subordinated loan may be at the risk of realizing a loss of up to all of its investment before the senior debt will suffer any loss. Consequently, greater credit risks are usually attached to these subordinated investments than to the Borrower’s other senior obligations. In addition, these securities may not be protected by financial or other covenants and may have limited liquidity. Adverse changes in the Borrower’s financial condition and/or in general economic conditions may impair the ability of a Borrower to make payments on the subordinated securities and cause them to default more quickly with respect to such securities than with respect to the Borrower’s senior obligations. In most cases, the Company’s management of its investments and its remedies with respect thereto, including the ability to foreclose on any collateral securing investments, will be subject to the rights of the more senior lenders and contractual intercreditor provisions.
- **Usury Limitations.** The interest charged on loans made by the Company may be subject to usury laws imposing maximum interest rates and penalties for violation, including restitution of excess interest and unenforceability of debt. Any reduction in the interest rates will result in less amounts available for payments to Noteholders.
- **Possibility of Fraud and Other Misconduct.** With respect to the Borrower’s lending activities to Gold Brokers, Real Estate Borrowers or Issuers, the Manager will not have custody of the Borrower’s capital that is lent to such persons and then deployed principally through their respective operations. There will always be the risk that managers of the ultimate recipients of Borrower proceeds, custodians or service providers and persons with access to the assets of such recipients could divert or abscond with those assets, fail to follow agreed upon operational plans and/or investment strategies, default on their obligations to return collateral or other assets, or provide false reports of operations or engage in other misconduct – all of which could substantially harm the Company.
- **Affiliate Lending.** The Company intends to lend funds to Affiliates and unaffiliated entities, although funds will ultimately be lent to unaffiliated Gold Brokers and holders of the Property. In addition to general default risk associated with the Borrower Notes, lending to Affiliates may result in a conflict of interest because the Company may elect not to pursue collection actions to obtain repayment to the Company, may accept less than full value from such Affiliate in satisfaction of such Borrower Note or may refuse to enforce the conversion of any

outstanding balance of such Borrower Notes. Any one of the above actions could result in the Affiliate, and based on ownership of such Affiliate, obtaining property of the Company without adequate compensation to such Noteholders in the event that an Affiliate defaults on its repayment obligation of any Borrower Note.

Risks Related to Investments in Precious Metals

- **The Gold Brokers Operate in the Highly Competitive Precious Metals Industry.** The business of buying, holding, and selling precious metals, such as gold, is global and highly competitive. The Gold Brokers competes with precious metals firms and banks throughout North America, Europe and elsewhere in the world, some of whom have greater financial and other resources, and greater name recognition, than the Gold Brokers. Given the global reach of the precious metals business, the absence of intellectual property protections and the availability of numerous, evolving platforms for the vaulting and trading of precious metals, the Gold Brokers cannot assure you that the Gold Brokers will be able to continue to compete successfully or that future developments in the industry will not create additional competitive challenges.
- **The Precious Metals Held by the Gold Brokers are Subject to Loss, Damage, Theft, or Restriction on Access.** The Gold Brokers may have from time-to-time significant quantities of high-value precious metals at third-party depositories and in transit. There is a risk that part or all of the gold and other precious metals held by the Gold Brokers, on its own behalf or for customers, could be lost, damaged or stolen. Although the Gold Brokers will maintain insurance on terms and conditions that the Gold Brokers considers appropriate, the Gold Brokers may not have adequate sources of recovery if its precious metals inventory is lost, damaged, stolen or destroyed, and recovery may be limited. Among other things, our insurance policies exclude coverage in the event of loss as a result of terrorist attacks or civil unrest.

The Gold Brokers' recourse against the third-party custodians of its precious metals under the law governing their custody operations is limited. It is expected that each of these third-party custodians will maintain insurance with regard to its business on such terms and conditions as it considers appropriate, which may not cover the full amount of loss of the precious metals. The Company will not a beneficiary of any such insurance and does not have the ability to dictate the existence, nature, or amount of coverage. Therefore, the Company cannot be assured that the Gold Brokers and their third-party custodians will maintain adequate insurance or any insurance with respect to the precious metals held by such custodians on behalf of the Gold Brokers.

Consequently, a loss may be suffered with respect to the Gold Brokers' precious metals that is not covered by insurance and for which no person is liable in damages.

The liability of each third-party custodian may be limited under the prevailing custody agreements. Under any such Custody Agreements, a third-party custodian

may only be liable for losses that are the direct result of its own negligence, fraud, or willful default in the performance of its duties. In addition, any third-party custodian will not be liable for any delay in performance or any non-performance of any of its obligations under the custody agreements by reason of any cause beyond its reasonable control, including acts of God, war, or terrorism. As a result, the recourse of the Gold Brokers will be limited.

- **The Gold Brokers' Business is Heavily Influenced by Volatility in Commodities Prices for Precious Metals.** A primary driver of the Gold Brokers' profitability is volatility in commodities prices for precious metals, which leads to wider bid and ask spreads. Among the factors that can impact the price of precious metals are supply and demand of precious metals; political, economic, and global financial events; movement of the U.S. dollar versus other currencies; and the activity of large speculators such as hedge funds. If commodity prices were to stagnate, there would likely be a reduction in trading activity, resulting in less demand for the services the Gold Brokers provides, which could materially adversely affect its business, liquidity, and results of operations.

This volatility may drive fluctuation of our revenues, as a consequence of which our results for any one period may not be indicative of the results to be expected for any other period.

- **Substantial Sales of Precious Metals by the Official Sector Could Adversely Affect the Gold Brokers' Ability to Repay Borrower Notes.** The official sector consists of central banks, other governmental agencies and international organizations that buy, sell, and hold gold as part of their reserve assets. The official sector holds a significant amount of gold, most of which is static, meaning that it is held in vaults and is not bought, sold, leased, or swapped or otherwise mobilized in the open market. In the event that future economic, political, or social conditions or pressures require members of the official sector to liquidate their gold assets all at once or in an uncoordinated manner, the demand for gold might not be sufficient to accommodate the sudden increase in the supply of gold to the market. Consequently, the price of gold could decline significantly, which would adversely affect the ability of the Gold Brokers' to pay interest and principal on its notes to the Borrower.
- **Crises may Motivate Large-Scale Sales of Gold That Could Decrease the Price of Gold and Adversely Affect the Company's Ability to Repay its Notes to the Borrower.** The possibility of large-scale distress sales of gold in times of crisis may have a negative impact on the price of gold and adversely affect the Gold Brokers' ability to repay its notes to the Borrower. For example, the 2008 financial crisis resulted in significant sales of gold by individuals which depressed the price of gold. Crises in the future may impair gold's price performance which would, in turn, adversely affect the Company's ability to repay the Notes.
- **Our Precious Metals Trading Business is Subject to the Risk of Fraud and Counterfeiting.** The precious metals (particularly bullion) business is exposed to

the risk of loss as a result of “materials fraud” in its various forms. Gold Brokers will seek to minimize its exposure to this type of fraud through a number of means, including third-party authentication and verification, reliance on our internal experts and the establishment of procedures designed to detect fraud. However, we may not be successful in preventing or identifying this type of fraud, or in obtaining redress in the event such fraud is detected.

Real Estate and Property Industry Risks

- **Risks Associated with the Real Estate Industry.** If a Real Estate Borrower’s management does not generate income sufficient to pay its expenses and maintain its real estate investments, a Real Estate Borrower may not be able to make expected principal and interest payments to the Borrower. Several factors may adversely affect the economic performance and value of underlying properties or assets of a Real Estate Borrower. These factors include changes in the national, regional and local economic climate, local conditions such as an oversupply of commercial or residential properties or a reduction in demand for such properties, the attractiveness of the underlying real estate to purchasers and tenants, competition from other available real estate properties, changes in market rental rates and the need to periodically repair, renovate and re-rent space. A Real Estate Borrower’s performance may depend on its ability to sell the undeveloped land, developed lots, homes, or other commercial buildings, collect rent from tenants, customers, and others and to pay for adequate maintenance, insurance and other operating costs (including real estate taxes), which could increase over time. In addition, the expenses of owning and operating any real estate is not necessarily reduced when circumstances such as market factors and competition cause a reduction in income from such real estate. If a real estate property is mortgaged and a Real Estate Borrower is unable to meet the mortgage payments, the lender on such real estate property could foreclose on the mortgage and take such real estate property. In addition, interest rate levels, the availability of financing, changes in laws and governmental regulations (including those governing usage, zoning and taxes) and the possibility of bankruptcies of tenants may adversely affect a Real Estate Borrower’s financial condition and results of operations.
- **Demand for Real Estate Investments and Favorable Market Conditions May Change.** The Manager believes that there are periods of time in real estate cycles when an imbalance exists between the demand for investments in real estate and the capacity from real estate investment funds, resulting in attractive pricing environments. Historically, investments in real estate (including lending activities) have experienced significant fluctuations in operating results due to competition, levels of capacity, general economic conditions and other factors. There can be no assurance that attractive pricing will be available to a Real Estate Borrower for its real estate properties or to the industry generally, nor can there be any assurance that if such pricing exists for a Real Estate Borrower initially, it will continue.
- **Development and Renovation Risks.** A Real Estate Borrower may pursue development or renovation activities related to its owned or acquired real estate

property. To the extent that a Borrower invests in such development or renovation activities, it will be subject to the risks normally associated with such activities. Such risks include, without limitation, those relating to the availability and timely receipt of zoning and other regulatory approvals, absorption risk, the cost and timely completion of construction or renovation (including risks beyond the control of a Real Estate Borrower, such as weather or labor conditions or material shortages) and the availability of both construction financing, renovation financing, and/or permanent financing on favorable terms. These risks could result in substantial unanticipated delays or expenses and, under certain circumstances, could prevent completion of development or renovation activities once undertaken, any of which could have an adverse effect on the financial condition and results of operations of a Real Estate Borrower and on the amount of funds available to repay the Borrower. Properties under development or properties acquired to be developed or renovated may generate little or no cash flow from the date of acquisition through the date of completion of development or renovation and may experience operating deficits after the date of completion.

- **A Real Estate Borrower May be Unable to Renew Leases as Leases Expire.** Real Estate Borrowers holding properties for lease or rent may not be able to release or re-rent lots, spaces, units or actual properties, when current or the future tenants decide not to renew their leases or rental agreements upon expiration. Even if the tenants do renew or the Real Estate Borrower can re-rent or release the lot, space, unit or the actual property, the terms of renewal, re-renting, or releasing (including the cost of required renovations) may be less favorable than current lease or rental terms. If a Real Estate Borrower is unable to promptly renew the leases or re-rent/release its lots, spaces, units or actual properties, or if the rental or lease rates upon such renewal or re-renting/releasing are significantly lower than expected rates, then results of operations and financial condition of such Real Estate Borrower will be adversely affected. Consequently, a Real Estate Borrower's cash flow and ability to make interest and principal payments to the Borrower funding such Real Estate Borrower would be adversely affected.
- **A Real Estate Borrower May Not be Able to Sell Properties When Appropriate or Necessary.** Undeveloped and developed real estate generally cannot be sold quickly. A Real Estate Borrower may not be able to vary its portfolio promptly in response to economic or other conditions to meet its financing needs. This inability to respond promptly to changes in the performance of the investments could adversely affect a Real Estate Borrower's financial condition, results of operations and ability to make principal and interest payments to a Borrower which could affect the Company's ability to make principal and interest payments to Noteholders.
- **Real Estate Properties May be Subject to Operating Risks.** Real estate properties, owned or acquired may be subject to all operating risks common to the real estate industry. These risks include: changes in general economic conditions; the level of demand for vacant lots, commercial or residential properties, units, and spaces; cyclical over-building in the commercial and residential real property

industry; restrictive changes in zoning and similar land use laws and regulations or in health, safety and environmental laws, rules and regulations; and the inability to secure property and liability insurance to fully protect against all losses or to obtain such insurance at reasonable rates. Real Estate properties with lease terms that are typically one year or less are generally more susceptible to adverse economic conditions. In addition, the real estate industry is highly competitive. A Real Estate Borrower's real estate property will compete with other properties in its geographic markets, and some competitors may have substantially greater marketing and financial resources than the Real Estate Borrower.

- **Property May be Subject to Ongoing Maintenance Costs.** There may be costs associated with the maintenance of a Real Estate Borrower's real estate property. In such case, a Real Estate Borrower will be expected to plan for adequate working capital to maintain the assets; however, if circumstances change or if a Real Estate Borrower's projections prove inaccurate, such Real Estate Borrower may not have sufficient working capital to maintain its real estate properties properly. There can be no assurance that a Real Estate Borrower's decisions with respect to these matters will result in future profitability of its operations and the ability to pay back its notes to the Borrower.
- **Purchases of Commercial and Residential Properties are Generally Subject to Purchaser Financing, Which May Not Occur.** When future purchasers decide to purchase a commercial or residential lot or developed property, typically the purchase price is in some measure financed through a mortgage or some other debt instrument. Changes in interest rates and lending qualifications could result in potential purchasers being unable to obtain financing to purchase any of the real estate properties. The inability of a Real Estate Borrower to sell its undeveloped, developed or renovation real estate properties can result in a loss of a Borrower's investment in the Real Estate Borrower.
- **Environmental Problems Are Possible and May be Costly.** Jurisdictional and local laws and regulations relating to the protection of the environment may require a current or previous owner or operator of real estate to investigate and clean up hazardous or toxic substances, petroleum product releases or mold at such property. The Real Estate Borrower, as owner or operator, may have to pay a governmental entity or third parties for property damage and for investigation and clean-up costs incurred by such parties in connection with the contamination. Such laws typically impose clean-up responsibility and liability without regard to whether the owner or operator knew of or caused the presence of the contaminants. Even if more than one person may have been responsible for the contamination, each person covered by the environmental laws may be held responsible for all of the clean-up costs incurred. In addition, third parties may sue the owner or operator of a site for damages and costs resulting from environmental contamination emanating from that site.

Environmental laws also govern the presence, maintenance and removal of asbestos. Such laws require that Real Estate Borrowers, as owners or operators of

buildings containing asbestos, properly manage and maintain the asbestos, that they notify and train those who may come into contact with asbestos and that they undertake special precautions, including removal or other abatement, if asbestos would be disturbed during the renovation or demolition of a building. Such laws may impose fines and penalties on building owners or operators who fail to comply with these requirements and may allow third parties to seek recovery from owners or operators for personal injury associated with exposure to asbestos fibers.

- **Some Potential Losses May Not be Covered by Insurance.** To the knowledge of the Company, each Real Estate Borrower will carry customary and reasonable insurance on all portions of its real estate property. It is expected that the policy specifications and insured limits of these policies will be adequate and appropriate. There are, however, certain types of losses, such as lease and other contract claims that generally are not insured. Should an uninsured loss or a loss in excess of insured limits occur, a Real Estate Borrower could lose all or a portion of the capital invested in its real estate property, as well as the anticipated future revenue from such real estate property. In such an event, a Real Estate Borrower might nevertheless remain obligated for any mortgage debt or other financial obligation related to such real estate property.
- **Changes in Political and Regulatory Environment.** There may be sudden or unexpected changes that take place at the local, state, national or international level; including elections, appointments, moratoriums, sequestrations, lock outs, shutdowns, legislative or rules changes, local laws or rules changes, regulatory agency policy or personnel changes, and governing body policy or personnel changes. These changes may have significant negative impacts to the ability to develop or renovate, or after development or renovation, the value of any portion of a real estate property and may cause significant or potentially devastating impact to a Real Estate Borrower's anticipated future investment in its real estate property. It is possible that these changes may cause a real estate property or portions thereof, and/or expected future investment in such real estate property or portions thereof to become illiquid or unmarketable. The inability to develop or renovate a real estate property or portions thereof or sell a Real Estate Borrower's anticipated future investment in its real estate property can result in a loss of a Borrower's investment in the Real Estate Borrower. A Real Estate Borrower will be unable to predict the extent, if any, to which such changes will materially affect a project related to its real estate property in advance.
- **Suspension of Mortgage and Other Loan Payments and Foreclosures.** Domestic federal or state laws as well as international laws, regulations, or other administrative orders may suspend foreclosures and payments on residential and/or commercial mortgage loans for a period of time for borrowers experiencing financial hardship due to a pandemic event, such as COVID-19. For example, the federal government took action under Title IV of the CARES Act, which was signed into law on March 27, 2020 and provided that individuals with single-family, federally backed mortgages may request a 180-day mortgage forbearance (which can be extended another 180 calendar days) due to COVID-19-related

difficulties. It is possible that states, federal or international regulators may take similar measures. Further, courts may delay the hearing and adjudication of claims related to debt collection and/or foreclosure as non-priority actions. Any suspension of mortgages, repayments of loans and/or stays of foreclosure due to a pandemic or other global event could impact the ability of a Real Estate Borrower's ability to obtain future financing for the development or renovation of its real estate property or purchasers of future residential and commercial properties developed or renovated by such Real Estate Borrower to finance the sale of such future lot, residential or commercial property, which would impact a Real Estate Borrower's future profits and funds available for to make interest and principal payments to the Borrower funding such Real Estate Borrower.

- **Additional Risks From Investments Outside the U.S.** Real Estate properties owned or acquired by an Real Estate Borrower may be located outside of the United States and real estate debt issued in, and/or backed by real estate in, may be sourced from countries outside the United States. Non-U.S. real estate and real estate-related investments involve certain factors not typically associated with investing in real estate and real estate-related investments in the U.S., including risks relating to (i) currency exchange matters, including fluctuations in the rate of exchange between the U.S. dollar and the various non-U.S. currencies in which such investments are denominated, and costs associated with conversion of investment principal and income from one currency into another; (ii) differences in conventions relating to documentation, settlement, corporate actions, stakeholder rights and other matters; (iii) differences between U.S. and non-U.S. real estate markets, including potential price volatility in and relative illiquidity of some non-U.S. markets; (iv) the absence of uniform accounting, auditing and financial reporting standards, practices and disclosure requirements and differences in government supervision and regulation; (v) certain economic, social and political risks, including potential exchange-control regulations, potential restrictions on non-U.S. investment and repatriation of capital, the risks associated with political, economic or social instability, including the risk of sovereign defaults, regulatory change, and the possibility of expropriation or confiscatory taxation or the imposition of withholding or other taxes on dividends, interest, capital gains, other income or gross sale or disposition proceeds, and adverse economic and political developments; (vi) the possible imposition of non-U.S. taxes on income and gains and gross sales or other proceeds recognized with respect to such investments; (vii) differing and potentially less well-developed or well-tested corporate laws regarding stakeholder rights, creditors' rights (including the rights of secured parties), fiduciary duties and the protection of investors; (viii) different laws and regulations including differences in the legal and regulatory environment or enhanced legal and regulatory compliance; (ix) political hostility to investments by foreign investors; and (x) less publicly available information. Furthermore, while a Real Estate Borrower may have the capacity, but not the obligation, to reduce such additional risks, including through the utilization of certain foreign exchange hedging instruments, there is no guarantee that we will be successful in mitigating such risks and in turn may introduce additional risks and expenses linked to such efforts.

- **Nationalization of Private Property.** Nationalization is the process of transforming privately-owned assets into public assets by bringing them under the public ownership of a national government or state. There is a risk that the government of a jurisdiction outside of the United States, under its sole authority, transforms real estate owned by a Real Estate Borrower under its jurisdiction to public assets of such government. Such nationalization would likely result in a Real Estate Borrower receiving little if any compensation for such transformation and the Borrower losing some or all of their investment in the Real Estate Borrower.
- **Emerging Market Investments.** The special risks of investing in non-U.S. real estate are heightened in emerging markets. For example, many emerging market currencies have experienced significant devaluations relative to the U.S. dollar in the past. Emerging market countries typically have economic and political systems that are less fully developed and can be expected to be less stable than those of developed countries. Emerging market countries may have policies that restrict investment by foreigners, and there is a higher risk of government expropriation or nationalization of private property. Investments in emerging markets typically are subject to a greater degree of change in earnings and business prospects than are companies in more developed markets.
- **Conditional Repayment Terms Related to Real Estate Properties.** Repayment of investments related to a real estate property, including any interest accrued, along with obligations owed to a Borrower in over and above repayment of any amounts invested or loaned to such Real Estate Borrower, may be expressly conditioned upon the successful acquisition or reacquisition by such Real Estate Borrower of the lawful title to such Real Estate Borrower's real estate property by the Real Estate Borrower or its designated entity, and the subsequent sale of such real estate property or a significant portion of such real estate property, and receipt of sale proceeds.
- **Mezzanine Loans.** A Borrower may invest in mezzanine debt interests in real estate companies and real estate properties whose capital structures have significant leverage ranking ahead of the Borrower's investments. While it is expected that Borrower's investments will usually benefit from the same or similar financial and other covenants as those enjoyed by the leverage ranking ahead of the Borrower's investments and will usually benefit from cross-default provisions, some or all of such terms may not be part of particular investments. The Company anticipates that a Borrower's usual security for its investments in such cases will be pledges of ownership interests, directly and/or indirectly, in a property-owning entity of a Real Estate Borrower, and in many cases such Borrower may not have a mortgage or other direct security interest in the underlying real estate assets. Moreover, it is likely that a Real Estate Borrower will be restricted in the exercise of its rights in respect of its investments by the terms of subordination agreements between it and the debt ranking ahead of the mezzanine capital. Accordingly, such Borrower may not be able to take the steps necessary to protect such investments in a timely manner or at all and there can be no assurance that the rate of return objectives of such Borrower or any particular investment will be achieved. To protect its original

investment and to gain greater control over the underlying assets, a Borrower may need to elect to purchase the interest of a senior creditor or take an equity interest in the underlying assets, which may require additional investment by such Borrower and ultimately, the Company.

- **Real Estate Market and Real Estate Lending.** There is risk that a pandemic or other global event significantly affects the U.S. commercial and residential real estate markets which would likewise impact the Company's lending activities. Such events may cause lending rates to lower, property values to decrease (which, among other effects, may both increase the risk of defaults and reduce the value of real estate collateral, thereby diminishing recovery in the event of default), increased vacancies in commercial, industrial and mixed-use properties, if businesses fail or close locations and reduce demand for future real estate developments. Such events would impact on the investment opportunities available to the a Borrower and the Company and profits that could be generated from such investment opportunities.
- **Real Estate Properties May be Subject to the Americans with Disabilities Act, Resulting in Additional Expenses to Real Estate Borrowers.** Multifamily residential and commercial properties located in the United States must comply with Title III of the Americans with Disabilities Act (the "ADA"), to the extent that such multifamily residential and commercial properties are "public accommodations" or "commercial facilities" as defined by the ADA. The ADA may require removal of structural barriers to access by persons with disabilities in certain public areas of multifamily residential and commercial properties where such removal is readily achievable. However, noncompliance with the ADA could result in substantial capital expenditures to remove structural barriers, as well as the imposition of fines or an award of damages to private litigants that might adversely affect a Real Estate Borrower's ability to make expected interest, principal or other payments to the Borrower that funded such Real Estate Borrower.

Risks Related to Commercial Paper

Risks Related to trading commercial paper incorporate many of the risks associated with Borrower Notes above as commercial paper is a debt-based investment. However, because commercial paper differs in certain aspects from a Borrower Note as defined in the Memorandum, it has its own risk factors which are discussed below.

- **Issuer's and Guarantor's Credit Risk.** Securities ratings are forward-looking opinions about the ability and willingness of debt issuers to meet their financial obligations on time and in full. They provide common and transparent language for investors and other market participants to evaluate the creditworthiness of an issuer. They are one of many inputs to be considered as part of a thoughtful decision-making process. Independent credit ratings are based largely on an issuer's historical financial condition and the rating agencies' analysis at the time of rating. Ratings are not a guarantee of quality and may be lowered at any time after the issuer has launched operations. Also, rating agencies may fail to make timely changes in credit ratings in

response to subsequent events. Consequently, the rating assigned to any particular security is not necessarily a reflection of the issuer's current financial condition, which may be better or worse than the rating would indicate. The Company expects a Borrower to purchase from Issuers that have sought to obtain a credit rating; however a Borrower may purchase commercial paper that has not sought out such credit rating. The Company can provide no assurances that Issuers of commercial paper with a credit rating will not default on the payment of such commercial paper at the time of maturity.

- **Default by Issuer of Bank Obligations.** Some Issuers hold direct obligations of the largest global banking institutions as a significant portion of the assets on its balance sheet and in its custodial accounts. The Issuers of such debt obligations, during the duration held, will be subject to global credit market conditions and will be subject to secondary market price fluctuations and losses if sold prior to maturity. In such events, an Issuer may lose its ability to redeem its own debt obligations through the sale of its custodial accounts assets.
- **Currency Fluctuations May Negatively Affect Issuer's Operating Result.** Currency fluctuations may affect the costs that an issuer incurs at its operations. Commercial paper is sold throughout the world based principally on the U.S. dollar price, but a portion of its operating expenses are incurred in local currencies. The appreciation of non-U.S. dollar currencies against the U.S. dollar can increase the costs of operations in U.S. dollar terms outside the United States, making such development or business operations less profitable. The currencies which primarily impact its results of operations are the U.S. dollar.
- **Unsecured Notes.** Commercial paper that any Borrower will purchase will be unsecured corporate notes. In addition to the special risks generally associated with secured investments as discussed above, a Borrower's investments in commercial paper will entail additional risks, including: (i) the subordination of a Borrower's claims to a senior lien or secured debt position; and (ii) the absence of any collateral on which a Borrower may foreclose to satisfy its claim in whole or in part. In certain cases, therefore, no recovery may be available from a defaulted commercial paper.

Regulatory Risks

- **No Regulatory Oversight by SEC.** The Company's investments are not supervised or monitored by any regulatory authority. The Company is not registered as an "investment company" under the Investment Company Act. Further, the Manager is not registered as an investment adviser with the U.S. Securities and Exchange Commission (the "SEC") or any state regulatory authority because it is exempt from such registration. Consequently, Noteholders will not benefit from some of the protections afforded by these statutes, including SEC oversight. Further, Noteholders of the Company do not have the regulatory protections provided to equity holders in registered and regulated investment companies which, for example, require investment companies to have a certain percentage of disinterested directors, impose liquidity and diversification requirements, and regulate the relationship between the investment company and certain of its Affiliates.

- **Business and Regulatory Risks.** The financial services industry generally, and the activities of private investment funds and their managers, in particular, have been subject to intense and increasing regulatory scrutiny. Such scrutiny may increase the Company's exposure to potential liabilities, legal, compliance and other related costs. Increased regulatory oversight may also impose additional administrative burdens on the Board, including, without limitation, responding to investigations and implementing new policies and procedures. Such burdens may divert the Board's time, attention and resources from its management activities. The regulatory environment for private equity investments and lenders is evolving, and changes in the regulation of funds and lending may adversely affect debt investments held by the Company and the ability of the Company to obtain leverage it might otherwise obtain or to pursue its investment and lending strategies.
- **Regulatory and Legal Matters.** Although the Manager strives to comply with all applicable laws and regulations, there can be no certainty that this objective will be achieved. Even an inadvertent violation or an alleged violation of applicable laws or regulations could impose significant costs on the Company, including disgorgement of profits, penalties, settlement payments, loss of necessary licenses, restrictions on future activities, adverse publicity and otherwise. Such costs will generally be borne by the Company, except to the extent such costs are a result of the bad faith, willful misconduct or gross negligence of the Manager. Furthermore, at the time the Company bears such costs, the composition of Noteholders will be different than it was at the time of the violation giving rise to such costs. There is generally no mechanism by which the Company may recapture such costs from, or otherwise allocate such costs to, a satisfied Noteholder. As a result, at the time such costs are paid, the current Noteholders may bear a disproportionate share of such costs.
- **Future Regulation.** Growing concern about the lack of regulation of private offerings has led to the proposal of various state and federal laws and regulations regarding private offerings and may, in the future, lead to additional such proposals. Such regulatory proposals, or any future proposals, if adopted, could adversely affect the Company, including its business and financial condition and prospects and could significantly raise expenses. In addition to the aforementioned regulation, there is the potential for change in any of the other laws under which the Company and the Board operate. Any such regulatory obligations may cause the Company and/or the Board to incur additional and possibly extraordinary expenses, which could materially and adversely affect the Company. To the extent the Company is unable to comply with any regulatory requirements or otherwise decides not to pursue such registration or licensing, the Company may be forced to liquidate.

Tax Risks

- **Tax Considerations; Payment of Tax Liability.** It is not possible to provide here a description of all potential tax risks to a person considering investing in the Company. Investors are urged to consult their own legal counsel and tax advisors with respect thereto. The Company will not seek a ruling from the U.S. Internal Revenue Service (the "IRS") with respect to any tax issues affecting the Company.

It should also be noted that the Company's tax return may be audited by the IRS, and any such audit may result in an audit of the returns of the Noteholders for the year(s) in question or unrelated years. Further, any adjustment resulting from an audit would also result in adjustments to the tax returns of the Noteholders and may result in an examination and adjustment of other items in such returns unrelated to the Company. Noteholders could incur substantial legal and accounting costs in litigation of any IRS challenge, regardless of the outcome. (See "TAXATION.")

Tax Risks. Each Investor should read the section entitled "TAXATION" for a discussion of some of the tax risks of investing in Notes. Each Investor should also talk to its tax advisor about how an investment in the Company would affect such Investor's personal tax situation.

- **Tax on Interest Whether or Not Distributed or Received.** According to the terms of the Notes, the interest payable to Noteholders is to be paid on a monthly basis, reinvested into the Company or both. However, the IRS requires interest due on the Notes to be accrued as of the end of the Noteholder's taxable year and included as income in the Noteholder's annual tax return, even if the Noteholder has not actually received such interest payments on the Notes. A Noteholder may be required to pay taxes on any accrued interest income, or reinvested interest, even though such Noteholder has not received payment of such interest income. It is therefore possible that the Investors could incur income tax liabilities without receiving sufficient payments from the Company to defray such tax liabilities. In order to satisfy its tax liability in such a case, an Investor would need sufficient funds from sources other than the Company.
- **Delayed 1099s.** The Company will try to provide Noteholders with a final 1099 by March 31st of each year. If the final 1099 is not available by that date, a Noteholder will either have to file for an extension or pay taxes based on an estimated amount and then file an amended return once the 1099 is received.
- **Changes in Tax Law.** Investors will be subject to the risk that changes to the tax law may adversely affect the U.S. federal income tax consequences of their investment in the Company. Changes in existing tax laws or regulations and their interpretation may be enacted after the date of this Memorandum, possibly with retroactive effect, and could alter the income tax consequences of an investment in the Company. Certain provisions of the Code may be further amended or interpreted in a manner adverse to the Company, in which event, any benefits derived from an investment in the Company may be adversely affected.

Risks Related to Purchasing Notes

- **The Notes lack liquidity and there are restrictions on transfer.** The Notes have not been registered or qualified under the Securities Act of 1933, as amended (the "**Securities Act**") or the securities laws of any other jurisdiction, and the Company will neither be obligated to register nor qualify any of the Notes to permit the transfer of any Note without such registration or qualification. Also, the Notes by their terms will

not be negotiable or assignable. Consequently, the Notes will not be transferable other than in a transaction that is exempt or otherwise does not require registration under the Securities Act and upon satisfaction of certain other provisions of the Subscription Agreement.

- **No Market for the Notes.** There will be no market for the Notes prior to the issuance thereof, and it is not expected that a secondary market will develop or, if it does develop, it will provide the Notes thereof with liquidity of investment or will continue for the life of the Notes. The Notes will not be listed on any securities exchange. As a result, Investors must be prepared to bear the risk of holding the Notes until maturity.
- **Noteholders Are Not Entitled to Vote.** Noteholders may not vote. As a result, it is not possible for Noteholders to make policies, direct investments or remove the Board. The common members, therefore, control the Corporation, despite potential objections from the Noteholders.
- **Significant and Controlling Principal.** The Principal owns the Company through majority ownership of one or more entities, and the Principal will control the Company after the offering. Accordingly, Noteholders must trust the Principal to exercise sound business judgment in respect of the Company and its operations.
- **Noteholder's Limited Recourse Against Management.** The Company and the Manager will not be liable to the Noteholders based on errors in judgment or other faults in connection with the offering and the Company, so long as the Company and the Manager act in compliance with the Company's Operating Agreement, federal securities laws and Wyoming laws.
- **No Guarantee of Timely Payments.** Although the interest required to be paid on a monthly basis and the Unpaid Principal Balance is required to be paid on the Maturity Date or the Term Maturity Date, as applicable, those payments will be made only to the extent that the Company has available cash, and the Company has realized profits. If the Company does not have sufficient cash available for payments, it could cause the Company to default on the Notes.
- **Notes are not guaranteed and could become worthless.** The Notes are not secured by any assets of the Company and not guaranteed or insured by any government agency or by any private party. The amount of earnings is not guaranteed and can vary with market conditions. The return of all or any portion of capital invested in Notes is not guaranteed, and the Notes could become worthless.
- **The Notes should be deemed registered notes.** The Notes were drafted so that the Notes are at all times maintained in "registered form" within the meaning of Sections 163(f), 871(h)(2) and 881(c)(2) of the Code, and any related IRS regulations promulgated thereunder.

Risks Related to the Company

- **Compliance, Litigation and Claims.** The Company must comply with various legal requirements, including requirements imposed by the securities laws, tax laws and pension laws in various jurisdictions. Should any of those laws change over the scheduled term of the Company, the legal requirements to which the Company and the Noteholders may be subject could differ materially from current requirements. The Company may be subject to lawsuits or proceedings by government entities or private parties. Except in the event of a lawsuit or proceeding arising from the Manager's willful misfeasance, bad faith or gross negligence in the performance of its duties, expenses or liabilities of the Company arising from any suit or proceeding shall be borne by the Company.
- **The Manager's Right to Dissolve the Company.** The Manager may dissolve the Company at any time upon approval of a majority of the common members, of which Toolbox OS is the sole member. Accordingly, there is a risk that if the Company's assets become depleted and, as a result, its income generated from its lending activities become minimal, the Manager may elect to dissolve the Company and distribute its remaining assets.
- **Internal Controls.** The Manager has adopted compliance guidelines and other controls with the intention of preventing the misappropriation of corporate property and other violations of law by employees of the Manager and other agents of the Company. There can be no assurance, however, that such procedures and controls will be effective. Any violation of such procedures and controls, including acts of fraud by employees of the Manager could result in material losses or costs, which will generally be borne by the Company.

Conflicts of Interest

There are numerous inherent and potential conflicts of interest between the Manager and the Company including the following:

- **No Obligation for Full-time Service.** None of the Manager or its principals have any obligation to devote their full time to the business of the Company. They are only required to devote as much time and attention to the affairs of the Company as they decide is appropriate and they may engage in other activities or ventures, including competing ventures and/or unrelated employment, which result in various conflicts of interest between such persons and the Company. (See "MANAGEMENT.")
- **Competing Ventures.** The Manager may manage other businesses for which they are compensated. They may also provide consulting and/or advisory services to other clients. In addition, the Manager and its principals will determine the allocation of funds from the Company and such other accounts and clients to investment strategies and techniques on whatever basis they decide is appropriate. The records of these accounts and clients will not be made available to Noteholders.

- **Affiliated Third-Party Contractors.** The Principal may be affiliated with various third parties who perform services or contract with the Company. As a result, contracts for services may not be negotiated on an arm's-length basis and may not be as favorable to the Company as if they had been negotiated with an unaffiliated third party.
- **Receipt of Fees and Other Compensation.** The Manager may receive substantial compensation from the proceeds of this offering and any cash flow or capital transaction proceeds generated by the Company. The Manager may earn other income from their affiliation with the Company. Such fees and income may take the form of, among others, asset management fees, net break-up fees, advisory fees, disposition fees, origination fees, servicing fees, modification fees, consulting fees, monitoring fees, transaction fees and investment banking fees. Although the Manager believes that the compensation payable by the Company and any of its subsidiaries and its Affiliates will reflect the fair market value for the services to be provided and an appropriate return on the investment of the Manager and its Affiliates in the Company, such arrangements are not the result of arm's-length negotiations. Subject to Wyoming law and the terms of the Operating Agreement, the Manager has the sole and absolute discretion with respect to all decisions relating to the terms and timing of transactions. The Manager may have an interest in taking, or not taking, certain actions on behalf of the Company that differ from the interests of the Noteholders, including, for example, an interest in taking or not taking certain actions so as to maximize amounts payable to the Manager and its Affiliates.
- **Lack of Separate Representation.** No agreement, contract and arrangement between the Company and the Manager was or will be the result of arm's-length negotiations. The attorneys, accountants and others who have performed services for the Company in connection with this offering, and who will perform services for the Company in the future, have been and will be selected by the Manager. No independent counsel has been retained to represent the interests of Investors or Noteholders, and the Notes have not been reviewed by any attorney on their behalf. Investors are therefore urged to consult their own counsel as to the terms and provisions of the Notes and all other related documents.
- **Waivers; Differing Terms.** The Manager may have a conflict of interest in approving differing terms among Noteholders, which provide certain Noteholders with special terms regarding their investment in the Company ("**Side Letters**"). Often, Side Letters are entered into in order to attract capital and waivers in order to maintain good relations with major investors.

The Manager has the absolute discretion to agree with a Noteholder to waive or modify the application of any provision of the Note with respect to such Noteholder (including, without limitation, minimum Loan Amount, interest rate, Maturity Date, etc.), without obtaining the consent of any other Noteholder (other than a Noteholder which is materially adversely affected by such waiver or modification). A waiver granted in the specific case will not obligate the Manager to grant the same or any comparable waiver to the recipient a second time or to any Noteholder.

This list may not describe all of the risks and conflicts of interest relating to the Company. Investors should read this entire Memorandum and consult with their own legal and financial advisors before investing in the Company.

CERTAIN CONSIDERATIONS APPLICABLE TO ERISA, GOVERNMENTAL AND OTHER PLAN INVESTORS

The following is a summary of certain considerations associated with an investment in the Company by Benefit Plan Investors subject to ERISA and/or the Internal Revenue Code of 1986, as amended (the “**Code**”) (including IRAs) and by Other Benefit Plans subject to provisions under any federal, state, local, foreign or other laws or regulations that are similar to such provisions of ERISA or the Code (collectively, “**Comparable Laws**”). Benefit Plan Investors and Other Benefit Plans are collectively referred to herein as “**Plan Investors**.” THIS SUMMARY IS GENERAL IN NATURE AND DOES NOT ADDRESS EVERY ISSUE THAT MAY BE APPLICABLE TO PLAN INVESTORS IN THE COMPANY. ACCORDINGLY, EACH PROSPECTIVE PLAN INVESTOR SHOULD CONSULT WITH ITS OWN COUNSEL IN ORDER TO UNDERSTAND THE ISSUES UNDER ERISA, THE CODE AND OTHER COMPARABLE LAWS AFFECTING THE COMPANY AND THE POTENTIAL PLAN INVESTOR.

General Fiduciary Considerations

Persons who are fiduciaries with respect to Plan Investors should consider, among other things, the matters described below before determining whether to purchase Notes issued by the Company.

Under ERISA, any person who exercises any discretionary authority or control over the administration of a plan subject to Title 1 of ERISA (an “**ERISA Plan**”), or the management or disposition of the assets of an ERISA Plan, or who renders investment advice for a fee or other compensation to an ERISA Plan is generally considered to be a fiduciary of an ERISA Plan.

ERISA imposes certain general and specific responsibilities on persons who are fiduciaries with respect to an ERISA Plan, including prudence, diversification, avoidance of prohibited transactions and compliance with other standards. In determining whether a particular investment is appropriate for an ERISA Plan, U.S. Department of Labor (“**DOL**”), regulations provide that a fiduciary of an ERISA Plan must give appropriate consideration to, among other things, the role that the investment plays in the ERISA Plan’s portfolio, taking into consideration whether the investment is designed reasonably to further the ERISA Plan’s purposes, the risk and return factors of the potential investment, the portfolio’s composition with regard to diversification, the liquidity and current return of the total portfolio relative to the anticipated cash flow needs of the ERISA Plan, the projected return of the total portfolio relative to the ERISA Plan’s funding objectives, and the limitation on the rights of Noteholders to transfer their Notes. If a fiduciary with respect to any ERISA Plan breaches its responsibilities with regard to selecting an investment or an investment course of action for such ERISA Plan, the fiduciary may be held personally liable for losses incurred by the ERISA Plan as a result of such breach. A person who is a fiduciary with respect to Other Benefit Plans should consider whether Comparable Laws impose similar duties on fiduciaries.

Before purchasing the Notes using the assets of a Benefit Plan Investor or Other Benefit Plan, a fiduciary should determine whether such an investment is in accordance with the

documents and instruments governing the Plan Investor and the applicable provisions of ERISA, the Code and any Comparable Law. For example, a fiduciary should consider whether the purchase of the Notes may be too illiquid or too speculative for a particular Plan Investor (e.g., whether the investment will be sufficiently liquid to allow an IRA to make required minimum distributions) and whether the assets of the Plan Investor or would be sufficiently diversified. Plan fiduciaries under ERISA and the Code are generally required to report the fair market value of plan investments.

Benefit Plan Investors Having Prior Relationships with the Company or its Affiliates

Certain prospective Benefit Plan Investors, including ERISA Plans and IRAs, may currently maintain relationships with the Manager or other entities that are affiliated with the Manager. Each of such entities may be deemed to be a party in interest to and/or a fiduciary of any Benefit Plan Investor to which any of the Affiliates provides investment management, investment advisory or other services. ERISA prohibits plan assets to be used for the benefit of a party in interest and also prohibits an ERISA Plan fiduciary from using its position to cause the ERISA Plan to make an investment from which it or certain third parties in which such fiduciary has an interest would receive a fee or other consideration. Similar provisions are imposed by the Code with respect to IRAs and other “plans” described in Section 4975(e)(1) of the Code. ERISA Plans, IRA investors and other Benefit Plan Investors should consult with counsel to determine if participation in the Company is a transaction that is prohibited by ERISA or the Code. Other Benefit Plans (including governmental plans, foreign plans, and church plans not subject to ERISA) should also consult with counsel to determine if participation in the Company is a transaction prohibited under the Comparable Laws applicable to such Plans.

Representations by Plan Investors

Any Plan Investor proposing to purchase the Notes will be required to represent that it is, and any fiduciaries responsible for the plan’s investments are, aware of and understand the Company’s investment objective, policies and strategies, and that the decision to purchase the Notes using the assets of the Plan Investor was made with appropriate consideration of relevant investment factors with regard to the Plan and is consistent with the duties and responsibilities imposed upon fiduciaries with regard to their investment decisions under ERISA, the Code or Comparable Laws, as applicable. Plan Investors will also be required to represent that the investment in the Company is permitted by the Plan Investor’s governing documents and any other documents to which the Plan Investor is subject.

The purchase of Notes by an ERISA Plan is subject to ERISA and an investment by an IRA or other Benefit Plan Investor is subject to the Code. Accordingly, ERISA Plans, IRAs (and other Benefit Plan Investors) and Other Benefit Plans should consult with their own counsel as to the consequences under ERISA, the Code or other Comparable Laws, as applicable, of the Purchase of Notes.

ACCEPTANCE OF SUBSCRIPTIONS OF ANY PLAN INVESTOR IS IN NO RESPECT A REPRESENTATION BY THE COMPANY, THE MANAGER OR ANY OTHER PARTY THAT SUCH INVESTMENT MEETS THE RELEVANT LEGAL REQUIREMENTS WITH RESPECT TO THAT PLAN INVESTOR OR THAT THE INVESTMENT IS APPROPRIATE FOR SUCH PLAN INVESTOR. THE FIDUCIARY OF EACH PLAN

INVESTOR SHOULD CONSULT WITH ITS OWN LEGAL ADVISORS AS TO THE PROPRIETY OF AN INVESTMENT IN THE COMPANY IN LIGHT OF THE SPECIFIC REQUIREMENTS APPLICABLE TO THAT PLAN INVESTOR.

TAXATION

Introduction

The following is a general summary of certain significant aspects of the U.S. federal income taxation of the Company and its Noteholders which should be considered by a Noteholder to the Company. A complete discussion of all tax aspects of an investment in the Notes is beyond the scope of this Memorandum, and the tax considerations relevant to a specific Noteholder depend upon its particular circumstances. The following summary is only intended to identify and discuss certain salient issues interpreting existing laws and regulations in force as of the date of this Memorandum. This summary is based upon relevant provisions of the Internal Revenue Code of 1986, as amended (the “**Code**”), the Federal Income Tax Regulations promulgated thereunder (the “**Regulations**”), and administrative and judicial interpretations thereof as of the date hereof, all of which are subject to change (potentially on a retroactive basis). No assurance can be given that changes in existing laws or regulations or their interpretation will not occur after the date of this Memorandum or that any such future guidance or interpretation will not be applied retroactively, and this summary does not discuss the impact of various proposals to amend the Code or the Regulations which could change certain of the tax consequences of an investment in the Company. No tax rulings have been or are anticipated to be requested from the Internal Revenue Service (the “**IRS**”), or other taxing authorities with respect to any of the tax matters discussed herein.

Except as specifically noted, the following general discussion assumes that each Noteholder is an individual who is a U.S. citizen or resident individual or a U.S. domestic company that is not tax-exempt and that each Investor holds the Notes as a capital asset and is the initial holder of such Note. Except as specifically indicated, the following discussion does not deal with the consequences of the ownership of the Notes by special classes of holders, such as dealers in securities, life insurance companies or foreign Noteholders. Special rules applicable to foreign Noteholders are discussed separately below.

THE FOLLOWING SUMMARY IS NOT INTENDED AS A SUBSTITUTE FOR CAREFUL TAX PLANNING. THE TAX MATTERS RELATING TO THE COMPANY ARE COMPLEX AND ARE SUBJECT TO VARYING INTERPRETATIONS. MOREOVER, THE PRESENT U.S. FEDERAL INCOME TAX TREATMENT OF AN INVESTMENT IN THE COMPANY MAY BE MODIFIED BY LEGISLATIVE, JUDICIAL OR ADMINISTRATIVE ACTION AT ANY TIME AND ANY SUCH ACTION MAY AFFECT INVESTMENTS PREVIOUSLY MADE, AND IN SOME CASES SUCH MODIFICATIONS MAY APPLY WITH RETROACTIVE EFFECT. THE RULES DEALING WITH U.S. FEDERAL INCOME TAXATION ARE CONSTANTLY UNDER REVIEW BY PERSONS INVOLVED IN THE LEGISLATIVE PROCESS AND BY THE IRS, THE U.S. TREASURY DEPARTMENT AND THE COURTS, RESULTING IN REVISIONS OF THE CODE, THE REGULATIONS AND ADMINISTRATIVE AND JUDICIAL INTERPRETATIONS OF ESTABLISHED CONCEPTS AS WELL AS STATUTORY CHANGES. THE EFFECT OF EXISTING U.S. INCOME TAX LAWS AND OF PROPOSED CHANGES IN U.S. INCOME TAX LAWS ON NOTEHOLDERS WILL VARY WITH THE PARTICULAR CIRCUMSTANCES OF EACH NOTEHOLDER, AND REVISIONS OF SUCH LAWS OR THEIR INTERPRETATION COULD ADVERSELY

AFFECT THE U.S. TAX TREATMENT OF THE COMPANY OR A NOTEHOLDER. ACCORDINGLY, EACH NOTEHOLDER MUST CONSULT WITH AND RELY SOLELY ON ITS PROFESSIONAL TAX ADVISORS WITH RESPECT TO THE TAX RESULTS OF ITS INVESTMENT IN THE COMPANY. IN NO EVENT WILL THE AFFILIATES, COUNSEL OR OTHER PROFESSIONAL ADVISORS BE LIABLE TO ANY NOTEHOLDER FOR ANY FEDERAL, STATE, LOCAL OR OTHER TAX CONSEQUENCES OF AN INVESTMENT IN THE COMPANY, WHETHER OR NOT SUCH CONSEQUENCES ARE AS DESCRIBED BELOW.

Income of Noteholders

Each Noteholder will be considered to own a single debt obligation held by the Company and having an issue price and Loan Amount equal to the total stated issue price and Loan Amount on the Note purchased. A Noteholder will recognize income on the payment of any interest by the Company on the Notes. Generally, the interest income received will be ordinary income to the Noteholder taxed at the individual Noteholder's tax rate in the year of receipt. Noteholders will also recognize income on any interest accrued in a given tax year, regardless of whether such interest is paid.

Sale or Exchange of Notes

A Noteholder will recognize gain or loss on the sale of its Notes equal to the difference between the amount realized on the sale and its adjusted basis in the Notes. A Noteholder's adjusted basis generally will equal the issue price of such Note to the Noteholder. However, if the Noteholder receives a principal payment, then such Noteholder's basis in its Notes will adjust accordingly by the amount of the principal payment. Except as provided in Section 582(c) of the Code, generally any such gain or loss will be capital gain or loss, provided that such Notes are held as a "capital asset" (generally, property held for investment) within the meaning of Section 1221 of the Code.

Company Modification of Note

Section 1001 of the Code and the Regulations thereunder (the "**Debt Modification Rules**"), classify certain changes and alterations to the terms of a debt instrument as "significant modifications" resulting in a deemed taxable exchange of the old (unmodified) debt for the new (modified) debt for U.S. federal income tax purposes. For non-publicly traded debt instruments, such as the Notes, the amount realized on such a deemed exchange is generally the face amount of the debt instrument and not its fair market value. Thus, the Notes purchased by a Noteholder for less than its face amount is subsequently treated as having undergone a deemed exchange under the Debt Modification Rules, the Noteholder could be treated as recognizing gain for U.S. federal income tax purposes equal to the difference between the face amount of the debt instrument and the adjusted basis of such debt instrument in the hands of such Noteholder.

Notes at Zero Value

A Noteholder will recognize a loss equal to the difference between the amount received from the Company not considered a payment of interest and the Noteholder's adjusted basis in the Notes should the Company be unable to pay off the loan amount of its Note at the Maturity Date

or the Term Maturity Date. A Noteholder's adjusted basis generally will equal the cost of such Note to the Noteholder. However, if the Noteholder receives a principal payment, then such Noteholder's basis in its Notes will adjust accordingly by the amount of the principal payment. Except as provided in Section 582(c) of the Code, generally any such loss will be capital loss, provided that such Notes are held as a "capital asset" (generally, property held for investment) within the meaning of Section 1221 of the Code.

Reporting and Backup Withholding

Reporting of interest income with respect to the Notes will be required annually, and may be required more frequently under IRS regulations. These information reports generally are required to be sent to individual holders of the investment and the IRS. Any Noteholders that are corporations, trusts, securities dealers and certain other non-individuals will be provided with interest income information and the information set forth in the following paragraphs upon request in accordance with the requirements of the applicable IRS regulations.

Payments of interest and principal, as well as payment of proceeds from the sale of the Notes, to Noteholders which are not exempt recipients may be subject to the backup withholding tax under Section 3406 of the Code if the recipient of such payments fails to furnish to the payor certain information, including their taxpayer identification numbers, to the Company, or otherwise fails to establish an exemption from such tax. The amounts deducted and withheld from payments to a Noteholder would be allowed as a credit against such recipient's federal income tax. Furthermore, certain penalties may be imposed by the IRS on a Noteholder which is required to supply information but does not do so in the proper manner.

Other Taxes

Noteholders may be subject to other taxes, such as the U.S. alternative minimum tax, state and local income taxes, and estate, inheritance or intangible property taxes that may be imposed by various jurisdictions. Each Investor should consider the potential consequences of such taxes on an investment in the Company. It is the responsibility of each Investor to become satisfied as to the legal and tax consequences of an investment in the Company under state law, including the laws of the state(s) of its domicile and residence, by obtaining advice from its own tax advisors, and to file all appropriate tax returns that may be required.

State Taxation

In addition to the U.S. federal income tax consequences described above, Investors should consider potential state tax consequences of an investment in the Company. No attempt is made herein to provide a discussion of such state tax consequences. State laws often differ from U.S. federal income tax laws with respect to the treatment of specific items of income, gain, loss, deduction and credit. Interest payable to a Noteholder generally will be required to be included in determining its reportable income for state tax purposes in the jurisdiction in which it is a resident. Each Investor must consult its own tax advisors regarding such state tax consequences.

Special Considerations for Noteholders which are not U.S. Citizens or Residents

A **“U.S. Person”** is: (a) a citizen or resident of the United States; (b) a corporation, partnership, or other entity organized under the laws of the United States, any state, or the District of Columbia, other than a partnership that is not treated as a U.S. Person under the Regulations; (c) an estate whose income is subject to United States income tax, regardless of its source; or (d) a trust if a court within the United States is able to exercise primary supervision over the administration of the trust and one or more U.S. Persons have the authority to control all substantial decisions of the trust or, to the extent provided in the Regulations, certain trusts in existence on August 20, 1996, and treated as U.S. Persons prior to such date, that elect to be treated as U.S. Persons.

Interest income generated from the ownership of the Notes produces U.S.-source fixed or determinable annual or periodical income under legislation commonly referred to as the “Foreign Account Tax Compliance Act” or **“FATCA.”** Under FATCA, fixed or determinable annual or periodical income payable to Investors who are not U.S. Persons (i.e., a **“Non-U.S. Noteholder”**), is subject to withholding tax. The U.S. withholding tax rate is generally 30%. Generally, qualified interest, such as portfolio interest (as defined in Section 871(h) of the Code), should not be subject to U.S. withholding tax. Assuming that the Company complies with certain rules and procedures pertaining to the drafting and issuing of the Notes, it is anticipated that the interest income from payable to Non-U.S. Noteholders will be classified as portfolio income and will not generally be subject to regular U.S. federal income taxes on the basis of net income to Non-U.S. Noteholders. In the event the Company does not meet all of the requirements for the interest generated from the Notes to qualify as portfolio interest (as defined in Section 871(h) of the Code), Non-U.S. Noteholders would be subject to withholding taxes on payments of the interest under the Notes, the rate of which could be reduced based on tax treaties between the Non-U.S. Noteholder’s country of residence and the United States.

THE U.S. FEDERAL INCOME TAX TREATMENT OF A NON-U.S. NOTEHOLDER’S INVESTMENT IN THE COMPANY IS COMPLEX AND WILL VARY DEPENDING UPON THE UNIQUE CIRCUMSTANCES OF THE NON-U.S. NOTEHOLDER AND THE ACTIVITIES OF THE COMPANY. ACCORDINGLY, EACH POTENTIAL NON-U.S. NOTEHOLDER IS URGED TO CONSULT WITH ITS OWN TAX ADVISOR REGARDING THE U.S. FEDERAL, STATE, LOCAL AND FOREIGN TAX TREATMENT AND CONSEQUENCES OF AN INVESTMENT IN THE COMPANY.

THE FEDERAL INCOME TAX DISCUSSION SET FORTH ABOVE IS INCLUDED FOR GENERAL INFORMATION ONLY AND MAY NOT BE APPLICABLE DEPENDING UPON AN NOTEHOLDER’S PARTICULAR SITUATION. NOTEHOLDERS SHOULD CONSULT THEIR OWN TAX ADVISORS WITH RESPECT TO THE TAX CONSEQUENCES TO THEM OF THE PURCHASE, OWNERSHIP AND DISPOSITION OF THE NOTES, INCLUDING THE TAX CONSEQUENCES UNDER STATE, LOCAL, FOREIGN AND OTHER TAX LAWS AND THE POSSIBLE EFFECTS OF CHANGES IN FEDERAL OR OTHER TAX LAW.

ANTI-MONEY LAUNDERING PROCEDURES

The Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 (the “**USA PATRIOT Act**”), signed into law on and effective as of October 26, 2001, requires that financial institutions establish and maintain compliance programs to guard against money laundering activities. The USA PATRIOT Act requires the Secretary of the U.S. Department of the Treasury (the “**Treasury**”), to prescribe regulations in connection with anti-money laundering policies of financial institutions. The Financial Crimes Enforcement Network (“**FinCEN**”), an agency of the Treasury, has announced that it is likely that such regulations would subject pooled investment vehicles such as the Company to enact anti-money laundering policies. It is possible that there could be promulgated legislation or regulations that would require the Manager or other service providers to the Company, in connection with the establishment of anti-money laundering procedures, to share information with governmental authorities with respect to the Noteholders. Such legislation and/or regulations could require the Company to implement additional restrictions on the transfer of the Notes. The Manager reserves the right to request such information as is necessary to verify the identity of a Noteholder and the source of the payment of subscription monies, or as is necessary to comply with any customer identification programs required by FinCEN and/or the SEC. The Company may, in the event of delay or failure by the applicant to produce any information required for verification purposes, or for any other reason, in its sole and absolute discretion, refuse an investment in or transfer of Notes by any person or entity.

The Manager on behalf of the Company and its Affiliates, subsidiaries or associates will require a detailed verification of each Investor’s identity and the source of subscription funds. The Company may also require that this information be supplied by a Noteholder that did not supply such information when it subscribed for Notes. This information, and any other information supplied by a Noteholder (each, a “**Subscriber**”), may be transmitted to any governmental agency that the Company reasonably believes has jurisdiction (each, a “**Governmental Authority**”), without prior notice to the Investor, in order to satisfy any applicable anti-money laundering laws, rules or regulations to which the Company is or may become subject, notwithstanding any confidentiality agreement to the contrary.

Depending on the circumstances of each Subscriber, a detailed verification might not be required where:

- (i) the applicant is a recognized financial institution which is regulated by a recognized regulatory authority and carries on business in a recognized jurisdiction; or
- (ii) the application is made through a recognized intermediary which is regulated by a recognized regulatory authority and carries on business in a recognized jurisdiction. In this situation the Company may rely on a written assurance from the intermediary that the requisite identification procedures on the applicant for business have been carried out.

These exceptions only apply if the financial institution or intermediary referred to above is

within a country recognized as having sufficient anti-money laundering regulations.

In attempting to verify a Subscriber's identity, the Manager may request any information it deems necessary including, but not limited to, the Subscriber's legal name, current address, date of birth or date of formation (as applicable), information regarding the nature of the Subscriber's business, the locations in which the Subscriber transacts its business, proof as to the current good standing of the Subscriber in its jurisdiction of formation (if an entity), proof of identity (e.g., a driver's license, social security number or taxpayer identification number), and any other information the Manager believes is reasonably necessary to verify the identity of the Subscriber. The Manager may also request information regarding the source of the subscription amount including, but not limited to, letters from financial institutions, bank statements, tax records, audited financial statements and any other information the Manager believes is reasonably necessary to verify the source of the subscription amount.

The Company may request that a Subscriber supply updated information regarding its identity or business at any time. The Company may also request additional information regarding the source of any funds used to purchase Notes. In the event of delay or failure by a Subscriber to produce any information required for verification purposes, the Manager may refuse to accept a new or additional subscription proceeds. The Manager may refuse to pay the Note or other transfer of funds if it believes such action is necessary in order to comply with its responsibilities under applicable law.

A Subscriber may be asked to indemnify and hold harmless the Company, the Manager and their respective affiliates, including their officers, directors, members, partners, shareholders, managers, employees, agents and the Principal or any entities owned or managed by the Principal (collectively, the "**Affiliates**"), from and against any loss, liability, cost or expense (including, but not limited to, attorneys' fees, taxes and penalties) which may result, directly or indirectly, from any misrepresentation or breach of any warranty, condition, covenant or agreement set forth in the Subscription Documents or any other document delivered by the Subscriber to the Company or as a result of any violations of law committed by the Subscriber. Such Subscription Documents further provide that the Company and its Affiliates are not and shall not be liable for any loss, liability, cost or expense to the Subscriber resulting, directly or indirectly, from any action taken by the Company and its Affiliates in making a good faith attempt to comply with the laws of any jurisdiction to which the Company and its Affiliates are or become subject, including loss resulting from a failure to process any application for redemption if such information that has been required by the Company and its Affiliates has not been provided by the Subscriber or if the Company and its Affiliates believe in good faith that the processing thereof would violate applicable law. This indemnification provision shall be in addition to, and not in limitation of, any other indemnification provision applicable to the Company and its Affiliates.

The Company and its Affiliates hereby disclaim any and all responsibility for any action taken by them in a good faith attempt to comply with the applicable laws of any jurisdiction or at the direction of any Governmental Authority. Any and all losses incurred by a Subscriber as a direct or indirect result of any action taken by the Company and its Affiliates in a good faith attempt to comply with the applicable laws of any jurisdiction or at the direction of any Governmental Authority shall be the sole responsibility of the Noteholder without recourse to the Company and its Affiliates.

OTHER MATTERS

Governing Law

The Company has been organized pursuant to the provisions of Wyoming Limited Liability Company Act, and the Operating Agreement provide that it shall be governed by the laws of Wyoming. All Notes are governed by the laws of the state of Wyoming, the Company's state of organization.

Electronic Delivery of Documents

In order to improve timeliness of delivery and promote cost savings, for Noteholders who consent, the Company may deliver its financial statements, investor newsletters, offering document supplements, revised Company governing documents, annual privacy notices and other investor notices and materials by email to the address in the Company's records or by posting them on any password protected webpage that the Company may establish in the future. When delivering documents by email, the Company will generally distribute them as attachments to emails in Adobe Acrobat Document Format (PDF). The Adobe Acrobat Reader software is available free of charge from Adobe's website at www.adobe.com. The Adobe Acrobat Reader software must be installed correctly on the Noteholder's system before the Noteholder will be able to view the documents in PDF format. By acquiring a Note from the Company, the Noteholder is consenting to electronic delivery of documents. Noteholders which do not wish to receive documents and notices electronically, or wish to change the method or address of notice, must so elect by notifying the Manager.

Bad Actor Provision

Rule 506(d) of Regulation D of the Securities Act provides for disqualification of a Rule 506 offering in the event a beneficial owner of 20% or more of any of the Company interests are owned by a member involved in a "disqualifying event" such as in connection with the sale of securities, within the securities industry or with the SEC (a "**Bad Actor Event**"). An Investor subject to a Bad Actor Event may be denied the ability to purchase Notes in the Manager's sole and absolute discretion. An existing Noteholder must inform the Manager immediately upon being subject to a Bad Actor Event. The Company may prepay such Noteholder's Note in full satisfaction and cancel such Note at its sole and absolute discretion. As of the date of this Memorandum, the Manager, its managers, officers and members are not subject to a Bad Actor Event.

Additional Information

This Memorandum is not intended to provide a complete description of the investment in the Company. A copy of the Form of Note is included herewith. Investors are encouraged to ask the Manager for any information they consider relevant prior to an investment in the Company. Upon request, the Manager will provide Investors with any information it can reasonably supply. Notwithstanding such inquiries or responses, each Noteholder will be required to represent in the

Subscription Documents that it has subscribed for Notes solely on the basis of the information set forth in this Memorandum. No representative of the Company or the Manager is authorized to give information or make representations other than those contained in this Memorandum and Investors may not rely on any such information or representations.